



Polk County Procurement Division  
330 West Church Street, Room 150  
Bartow, FL 33830

Re: RFP 25-544 CMAR Continuing Services

Dear Selection Team,

On behalf of Register Construction & Engineering, Inc., I want to thank you for the opportunity to present our qualifications. As one of the longest operating General Contractors in Polk County, Register Construction is excited to be your potential construction partner.

Founded in 1972 by Buddy Register, Register Construction utilizes a team approach to excel – completing more than 21 million square feet with zero litigation. Our company is led by Buddy Register and Les Register who have over 80 years of combined experience and manage multiple projects a year. The rest of the company is comprised of Project Manager Jack Wood, VP of Business Development Angie Gilmore, Comptroller Mike Butler, and Field Superintendents Rycke Weldy, Terry Christianson, Dany Newman, and Harley Weldy. Our superintendents have more than 100 years of construction experience combined.

To better serve our clients, Register maintains an office in centrally located Lakeland, Florida, while continuing to build for satisfied clients throughout the Southeast, including Florida, Georgia, Virginia, Alabama, North Carolina, Kentucky, Texas, Pennsylvania, Arizona, Tennessee, and Kansas. Our experience, along with our commitment to total customer service, enables the Register Team to provide top-quality, efficient and cost-effective service wherever we go. Currently, Register Construction has a continuing contract agreement with the Lakeland Linder International Airport for construction projects.

Throughout our 53-year history, Register has completed over 1,400 projects consisting of new commercial construction and renovation. With a bonding line in excess of \$100 million, a mod rating of .75, and extensive knowledge of safety, estimating, owner direct purchasing, and scheduling, we are confident in our ability to meet and exceed your expectations. We are honored to be considered for your projects and appreciate all your time and effort in considering Register Construction as your potential construction partner. We look forward to hearing from you soon.

Best Regards,

A handwritten signature in black ink that reads "Les Register". The signature is written in a cursive style with a stylized "L" and "R".

Les Register

President

[les@registerconstruction.net](mailto:les@registerconstruction.net)

*State of Florida  
Department of State*

I certify from the records of this office that REGISTER CONSTRUCTION & ENGINEERING, INC. is a corporation organized under the laws of the State of Florida, filed on October 17, 1972.

The document number of this corporation is 410949.

I further certify that said corporation has paid all fees due this office through December 31, 2025, that its most recent annual report/uniform business report was filed on February 6, 2025, and that its status is active.

I further certify that said corporation has not filed Articles of Dissolution.

*Given under my hand and the  
Great Seal of the State of Florida  
at Tallahassee, the Capital, this  
the Sixth day of February, 2025*



*[Signature]*  
Secretary of State

Tracking Number: 4944667276CC

To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.

<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>



Ron DeSantis, Governor

Melanie S. Griffin, Secretary



**STATE OF FLORIDA  
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION**

**CONSTRUCTION INDUSTRY LICENSING BOARD**

THE GENERAL CONTRACTOR HEREIN IS CERTIFIED UNDER THE  
PROVISIONS OF CHAPTER 489, FLORIDA STATUTES

**REGISTER, LESTER DUNN III**

REGISTER CONSTRUCTION & ENGINEERING, INC.  
3730 NEW TAMPA HWY  
LAKELAND FL 33815

**LICENSE NUMBER: CGC062859**

**EXPIRATION DATE: AUGUST 31, 2026**

Always verify licenses online at MyFloridaLicense.com

ISSUED: 08/01/2024

Do not alter this document in any form.

This is your license. It is unlawful for anyone other than the licensee to use this document.



### **Budget Estimating**

Register will provide updated estimates as the project design evolves. Starting from conceptual estimates based on program-level information, we refine the budget through schematic, design development, and construction document phases. Due to our long-standing history as a company, we incorporate our historical cost database into our estimates. Our active relationships with local and experienced subcontractors will allow us to ensure a conceptual budget. As the Construction Manager, we are responsible for validating quantities, applying appropriate unit pricing, identifying scope gaps, alternates, and allowances. If design or scope changes occur, we will diligently work to adjust costs to keep the project within our client's budget.

### **Value Engineering**

Our team will use value engineering from the beginning to the end of the project. During the design phase we will work with the design team to propose alternatives that will meet the design intention as well as show cost-savings and enhance performance. The team will examine all major building systems including MEP components, building envelope, and finishes. We will use our resources through subcontractors and suppliers to find alternatives that will maximize the life span of the building. This also includes analyzing current market conditions and escalation to provide the most cost-effective solutions. While cost savings are always pursued, it is essential that value engineering efforts do not compromise project quality or the County's overall intent. All value engineering ideas are reviewed in detail with the County and design team and only implemented with full approval. Typically, no single VE item will dramatically alter the project budget at this stage; meaningful cost reductions come from the collective impact of multiple adjustments. That is why we engage reliable, proactive subcontractors across all trades to help identify the most viable VE strategies. As the Construction Manager, Register will present cost-saving options and analyze the long-term implications on maintenance, energy use, and durability. This will ensure that the County-owned facilities will operate for decades and efficiently use the taxpayer dollars, while keeping the design intent of the project.

### **Constructability Recommendations**

Constructability recommendations are an integral part of our risk-reduction strategy. We conduct comprehensive reviews of design documents at each phase, checking for coordination issues, sequencing conflicts, and potential field challenges. For Polk County sites, especially those that are occupied or constrained, we provide detailed feedback on access, phasing, site logistics, and safety separation. The Construction Manager is responsible for ensuring that drawings are not only code-compliant but also practical to build, minimizing the need for RFIs and Change Orders during construction phase. We also solicit input from our subcontractors during pre-construction to ensure all parties have a complete understanding of the project. In all of Register's projects, all recommendations from our team will be shared with the County and the design team to maintain open communication and to save time by solving issues before the construction phase even begins.

### **Master Project Schedule**

The Master Project Schedule will be developed and maintained by the Project Manager and Superintendent using Microsoft Project. Having the PM and Super both work on the schedule allows the team to fully understand critical deadlines and how to phase the project. With the County and Design Team, Register will prepare a pre-construction schedule for permitting, long-lead items, and procurement. As the design is finalized, Register will create a construction schedule showing the critical path of the project. Through this integrated pre-construction process, Register Construction helps Polk County achieve cost certainty, design alignment, and risk mitigation. This will set up the project for on time and on budget delivery.

### **Competitive Bidding for Subcontracts**

Once the scopes of work are finalized, they are distributed, along with the design documents, to selected subcontractors for review and pricing. While securing competitive pricing is essential, equal consideration is given to selecting subcontractors who are financially stable, capable of providing adequate manpower, and consistently deliver quality work. Over the past 53 years, Register Construction has cultivated strong relationships with a wide network of qualified subcontractors, many of whom will be invited to bid. Establishing a bid list of trusted, experienced trades is fundamental to accurately evaluating cost and value engineering opportunities. Drawing on historical data from past projects, we maintain a clear understanding of what specific scopes and tasks should reasonably cost. As proposals are received, we compare them against this data to assess whether pricing is consistent with expectations. Through direct engagement with trade partners, we also explore cost-saving opportunities where appropriate. During the bid phase, all subcontractors are required to submit a preliminary schedule with their proposals. These initial schedules not only reveal how each subcontractor intends to execute their portion of the work, but also provide insight into the level of manpower they plan to commit. Based on historical benchmarks, we have a solid understanding of the duration each trade should require. If a proposed schedule cannot meet our baseline milestones, it may indicate that the subcontractor lacks the workforce capacity to support the project's demands. Understanding this early ensures we align with subcontractors who can meet our timeline commitments.

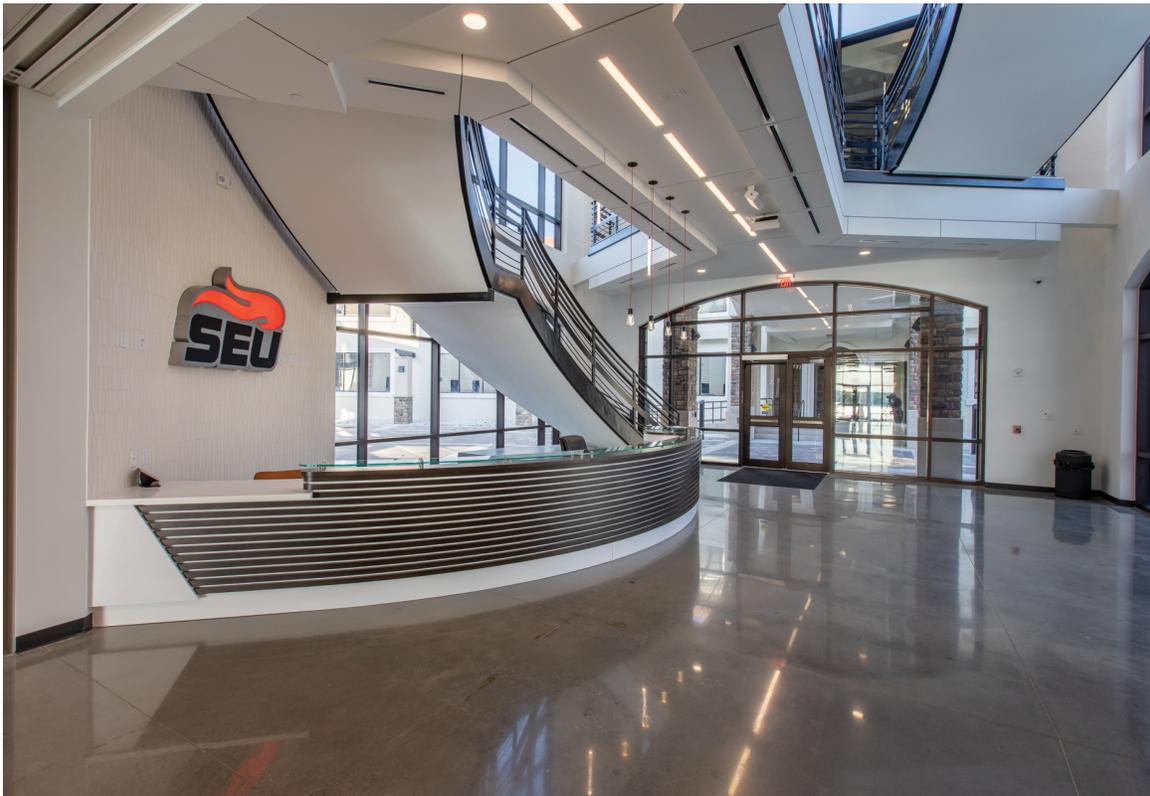


### **GMP Compilation**

As the design is finalized and subcontractor proposals are received, Register Construction begins compiling the GMP by evaluating each trade package in detail. This process involves a comprehensive review of scope coverage, schedule alignment, and pricing consistency against historical cost data. We prioritize subcontractors who are financially stable, adequately staffed, and capable of delivering the quality and timelines required, particularly important on complex, schedule-sensitive projects like those for Polk County. Value engineering opportunities identified during the bid phase are incorporated into the GMP only after thorough vetting with the Owner and design team to ensure no compromise to quality or design intent. Our open-book approach ensures transparency at every step, allowing the Owner to review cost breakdowns, contingencies, general conditions, and allowances in full detail. Once finalized, the GMP serves as the contractual basis for construction, offering cost certainty while maintaining flexibility for approved changes.

### **Owner Direct Purchasing and Sales Tax Savings**

Register Construction actively supports Owner Direct Purchasing programs to help public entities like Polk County realize significant sales tax savings. By allowing the Owner to purchase major materials and equipment directly from vendors, while we continue to coordinate procurement, delivery, and installation. We remove contractor markup and avoid the application of state sales tax on eligible purchases. Our team facilitates this process by identifying suitable ODP items early, preparing vendor quote packages, and managing all associated documentation, including assignment of purchase orders and proof of tax exemption. Register Construction successfully utilized over \$4 Million in ODP when constructing the Polk County Government Center. We track and report ODP savings as part of our GMP reconciliation, ensuring transparency and compliance with Florida statutes. This approach results in substantial cost reductions without impacting the construction schedule or warranty responsibilities.



### **Approach to the management and Construction of the Project**

The number one priority on each of Register's projects is the safety of every worker on the jobsite. At all times on the job full PPE is required while working. Weekly safety meetings are held every Tuesday morning by the project team to ensure safe work practices are being used every day. Register Construction's approach to project management and construction is founded on hands-on leadership, clear communication, and proven control systems developed over 53 years of experience. Our project team remains fully engaged from pre-construction through completion, ensuring a comprehensive understanding of the design intent, project scope, and overall goals. Rather than separating estimating and construction responsibilities, our project manager oversees all phases of the work, including budgeting, value engineering, procurement, construction execution, and closeout. This integrated approach eliminates gaps in communication and enhances accountability. Once subcontractors are selected, we work closely with each trade to incorporate their input into a comprehensive master schedule. This schedule addresses lead times, site logistics, safety protocols, and phasing requirements. It is regularly updated and reviewed in weekly coordination and safety meetings to maintain alignment across all teams. Quality assurance is achieved through daily inspections by the superintendent, approval of submittals, and independent testing of materials and systems. Cost control is managed through detailed GMP tracking, job cost analysis, and a structured change order process. Our scheduling, safety, and documentation practices are the result of decades of experience on complex, fast-paced projects, including multiple successful completions for Polk County. This approach ensures that every trade understands their responsibilities, timelines, and work zones, allowing us to consistently deliver high-quality projects on schedule and within budget.

### **Quality Workmanship & Contract Compliance**

Register Construction maintains a rigorous commitment to quality workmanship and strict contract compliance throughout every phase of the project. Our approach begins with the prequalification of experienced, reputable subcontractors who are aligned with our standards for craftsmanship and accountability. Prior to mobilization, all submittals, materials, and installation methods are reviewed and approved to ensure full compliance with project specifications. We maintain an ongoing Quality Assurance Program, implemented through on-site visits with principles of the subcontractors involved with the project. A high quality of work is demanded and that awareness is instilled in craftsmen at every level. On site, our superintendent performs daily inspections to monitor workmanship, verify alignment with the contract documents, and address any deviations promptly. All work is thoroughly reviewed at each milestone to ensure that it meets both the technical requirements and the Owner's expectations. Our superintendents know that quality is a commitment. Through consistent supervision, detailed documentation, and active communication with all project stakeholders, we ensure that quality and compliance are not only upheld but embedded into the project from start to finish.



Polk County Board of County Commissioners

# Northeast Polk County Government Center

LAKE ALFRED, FLORIDA

## Project Overview

### CONTRACTOR RESPONSIBILITY

Preconstruction, Value Engineering, Scheduling, Cost Estimating, GMP Compilation, Construction Management

### PROJECT OWNER'S REPRESENTATIVE

Mark Kithcart - Polk County Facilities Manager  
Polk County Facilities Management  
2160 Marshall Edwards Drive  
Bartow, FL 33830  
863-559-3077

### COMPLETION

2023

### PROJECT SIZE

70,000 SF

### PROJECT BUDGET

Cost: \$20,367,155  
ODP: \$4,412,765

### CHANGE ORDERS

1. ODP Deduct - (\$1,801,107)
2. ODP Deduct - (\$1,166,597)
3. ODP Deduct - (\$1,261,084)
4. ODP Void - \$206,500
5. ODP Deduct - (\$183,977)
6. ODP Void - (\$18,308)
7. Material Delay 60 Day Schedule Extension
8. Flag Pole Delay 30 Day Schedule Extension
9. Subcontractor Delay 30 Day Schedule Extension
10. Subcontractor Delay 50 Day Schedule Extension
11. Punch List & As-Builts 30 Day Schedule Extension
12. Unused Amounts in Contract (\$242,600)

### PROJECT EXECUTIVE

Buddy Register

### SUPERINTENDENT

Rycke Weldy

**The Northeast Polk County Government Center is a 70,000 SF Tilt Wall facility that replaces Polk County's existing leased space. This state-of-the-art facility houses the Tax Collector's Office, State Attorney's Office, Public Defender's Office, Property Appraisers, Building and Permitting, Clerk of Courts, and Two Courtrooms.**

**Register Construction successfully completed this project as the Construction Manager at Risk. This included our team working with Polk County and Straughn Trout Architects to provide the county with this facility. Our staff was responsible for preconstruction services, value engineering, budgeting, site logistics, scheduling, project accounting, subcontractor coordination, site management, site supervision, and project close-out.**



City of Lakeland/Lakeland Linder International Airport

# NOAA Operations Center Phase I

LAKELAND, FLORIDA

## Project Overview

### CONTRACTOR RESPONSIBILITY

Preconstruction, Value Engineering, Scheduling, Cost Estimating, GMP Compilation, Construction Management

### PROJECT OWNER'S REPRESENTATIVE

Gene Conrad- Former Airport Director,  
Current CEO of ACE & SUN'n FUN  
4075 James C Ray Drive  
Lakeland, FL 33811  
863-644-2431

### COMPLETION

2017

### PROJECT SIZE

60,000 SF Hangar with 36,000 SF Office Space

### PROJECT BUDGET

Cost: \$16,436,465

ODP: \$1,392,245

### CHANGE ORDERS

1. ODP Deduct - (\$1,392,245)
2. Interior Offices & Shop Tenant Buildout - \$2,820,000
3. Design Changes to Shell Building - \$2,820,000
4. Design & Adds for NOAA Tenant Improvements - \$5,025,745
5. Ramp & Sitework Construction - \$717,964
6. RDI Buildout to East Bay Location - \$764,202

### PROJECT EXECUTIVE

Buddy Register

### SUPERINTENDENT

Joe Scott

Register Construction was awarded an exciting project with the City of Lakeland and Lakeland Linder Regional Airport for the new NOAA Hurricane Hunters facility. Due to NOAA's urgent needs for a new facility, Register ordered \$300K worth of steel without a contract for the project. This was to ensure that NOAA knew they would be able to have their facilities completed on time in Lakeland. This is just another example of how Register Construction goes above and beyond to get projects done for our clients. This was a fast track project with construction being completed in just 5.5 months. The 60,000 SF Tilt Wall Hangar has a clear height of 47' and a 206' clear span truss system. The trusses are 206' long and weigh around 32,000 lbs each. The Tilt Wall panels are 62' tall and range from 215,000 - 240,000 pounds.

Register Construction successfully completed this project as the Construction Manager at Risk. This included our team working with the City of Lakeland, Lakeland Linder International Airport, NOAA, and The Lunz Group to provide NOAA with this facility. Our staff was responsible for preconstruction services, value engineering, budgeting, site logistics, scheduling, project accounting, subcontractor coordination, site management, site supervision, and project close-out.



City of Lakeland/Lakeland Linder International Airport

## NOAA Operations Center Phase II

LAKELAND, FLORIDA

### Project Overview

#### CONTRACTOR RESPONSIBILITY

Preconstruction, Value Engineering, Scheduling, Cost Estimating, GMP Compilation, Construction Management

#### PROJECT OWNER'S REPRESENTATIVE

Gene Conrad- Former Airport Director,  
Current CEO of ACE & SUN'n FUN  
4075 James C Ray Drive  
Lakeland, FL 33811  
863-644-2431

#### COMPLETION

2021

#### PROJECT SIZE

58,000 SF

#### PROJECT BUDGET

Cost: \$12,067,192

#### CHANGE ORDERS

1. Design Changes & Adds to Original Scope, Shell, & Tenant Improvements - \$429,021
2. Owner Requested Soffitt & Fascia Replacement - \$355,637
3. GMP Savings Back to Owner - (\$27,773)

#### PROJECT EXECUTIVE

Buddy Register

#### SUPERINTENDENT

Rycke Weldy

Register Construction completed the Phase II expansion of the NOAA Hurricane Hunter's Headquarters. The project consisted of demoing 20,000 SF of existing office space, removing all 58,000 SF of existing concrete slab, installing floor drains, new 8" thick concrete slab, foam fire suppression system, 30,000 SF of new 2 story office space, and replacing the existing hangar door. The new 24,100 SF Hangar runs parallel to the existing 60,000 SF Hangar, and it has multiple access points along the shared wall.

Register Construction successfully completed this project as the Construction Manager at Risk. This included our team working with the City of Lakeland, Lakeland Linder International Airport, NOAA, and The Lunz Group to provide NOAA with this facility. Our staff was responsible for preconstruction services, value engineering, budgeting, site logistics, scheduling, project accounting, subcontractor coordination, site management, site supervision, and project close-out.



City of Lakeland/Lakeland Linder International Airport

# LAL - Continuing Contracts Services

LAKELAND, FLORIDA

## Project Overview

### CONTRACTOR RESPONSIBILITY

Preconstruction, Value Engineering, Scheduling, Cost Estimating, GMP Compilation, Construction Management

### PROJECT OWNER'S REPRESENTATIVE

Bill Mutz - City of Lakeland Mayor  
Lakeland City Hall  
228 S Massachusetts Ave  
Lakeland, FL 33801  
863-834-6000

### COMPLETION

On-going

### PROJECT SIZE

On-going

### PROJECT BUDGET

On-going

### CHANGE ORDERS

On-going

### PROJECT EXECUTIVE

Buddy Register

### SUPERINTENDENT

Terry Christianson  
Harley Weldy

**Register Construction is currently serving on a CMAR Continuing Contract for construction services at the Lakeland Linder International Airport. This contract began in December of 2024 and runs until December of 2027. Currently, Register is working on three projects at the airport:**

- **Avelo Village**
- **Double M Hangar**
- **Terminal Parking Lot Improvements**

**Register Construction is currently completing these projects as the Construction Manager at Risk. This includes our team working with the City of Lakeland, Lakeland Linder International Airport, and the Design Team. Our staff is responsible for preconstruction services, value engineering, budgeting, site logistics, scheduling, project accounting, subcontractor coordination, site management, site supervision, and project close-out.**

City of Lakeland/Lakeland Linder International Airport

# Lakeland Hangar Facility

LAKELAND, FLORIDA

## Project Overview

### CONTRACTOR RESPONSIBILITY

Preconstruction, Value Engineering, Scheduling, Cost Estimating, GMP Compilation, Construction Management

### PROJECT OWNER'S REPRESENTATIVE

Bill Mutz - City of Lakeland Mayor  
Lakeland City Hall  
228 S Massachusetts Ave  
Lakeland, FL 33801  
863-834-6000

### COMPLETION

2024

### PROJECT SIZE

10,000 SF

### PROJECT BUDGET

Cost: \$2,047,547

### CHANGE ORDERS

1. Owner Design Changes, Additional Taxiway, & Storage Addition - \$173,580
2. Storage Addition Deletion - (\$26,033)

### PROJECT EXECUTIVE

Buddy Register

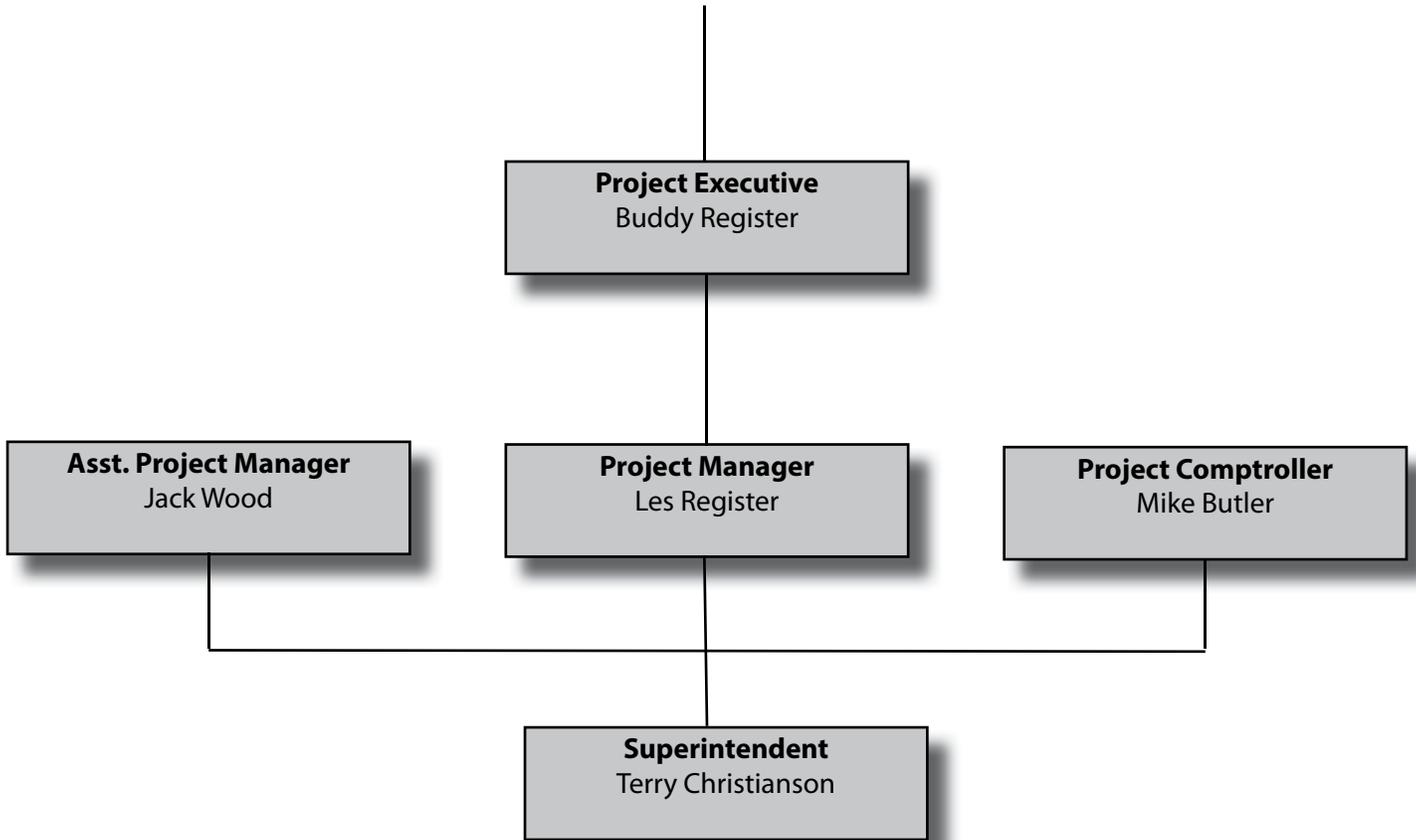
### SUPERINTENDENT

Joe Scott

**Register Construction completed this facility for the City of Lakeland as a Design-Build with The Lunz Group. This facility is a Pre-Engineered Metal Building with two hangar spaces. It also includes a lobby, restrooms, a conference room, and a workroom.**

**Register Construction successfully completed this project as the Construction Manager at Risk. This included our team working with the City of Lakeland, Lakeland Linder International Airport, and The Lunz Group to provide the city with this facility. Our staff was responsible for preconstruction services, value engineering, budgeting, site logistics, scheduling, project accounting, subcontractor coordination, site management, site supervision, and project close-out.**





**Project Site Staffing**

|  |                                 |
|--|---------------------------------|
| <b>Officer in Charge</b>                         | Lester D. "Buddy" Register, Jr. |
| <b>Project Manager</b>                           | Les Register                    |
| <b>Asst. Project Manager/<br/>Safety Manager</b> | Jack Wood                       |
| <b>Superintendent</b>                            | Terry Christianson              |

**Office Staffing**

|   |                                 |
|---|---------------------------------|
| <b>Officer in Charge</b>                | Lester D. "Buddy" Register, Jr. |
| <b>Treasurer/Secretary</b>              | Mike Butler                     |
| <b>Marketing and<br/>Communications</b> | Angie Gilmore                   |



## Lester D. "Buddy" Register CEO

### PROJECT INVOLVEMENT:

As CEO of Register Construction, Buddy serves as the Principal Project Team Leader. He will take full responsibility for the project and will monitor progress and quality of the project. Buddy is a valuable resource with over 50 years of construction experience. Buddy offers management and technical support in the office as well as in the field. He will be responsible for design review, value engineering, constructability analysis, subcontractor selection, project buy-out, and start-up.

### YEARS OF EXPERIENCE

55

### EDUCATION

University of Florida  
B.S. Construction Management

### CERTIFICATIONS

State Certified General Contractor

### PLACE OF RESIDENCE

Lakeland, Florida

### YEARS WITH REGISTER

53 Years

### Partial list of projects which Buddy has completed or is presently serving:

**Public Safety Center Complex - Winter Haven, FL**  
141,000 SF - \$31,000,000

**NOAA Operations Center Phase I - Lakeland, FL**  
104,000 SF - \$16,000,000

**NOAA Operations Center Phase II - Lakeland, FL**  
44,000 SF - \$12,000,000

**Polk Government Center, Lake Alfred, FL**  
74,000 SF - \$20,000,000

**Aerospace Center for Excellence Project Skylab - Lakeland, FL**  
23,000 SF - \$3,000,000

**Central Florida Development - Lakeland, FL**  
300,000 SF - \$5,000,000

**Weyerhaeuser - Plant City, FL**  
245,000 SF - \$8,000,000

**Saddle Creek Logistics Phase I - Auburndale, FL**  
440,000 SF - \$17,000,000

**Saddle Creek Logistics Phase II - Auburndale, FL**  
352,000 SF - \$13,000,000





## Les Register President

### PROJECT INVOLVEMENT:

Les will be the Project Manager responsible for daily administration of the project. His duties include coordination with the design team to keep the project on budget and schedule, supervision of internal purchasing, preparation and distribution of bid packages, construction management, subcontractor coordination, and oversight of weekly meetings with owner representatives, contractor personnel and subcontractors.

### YEARS OF EXPERIENCE

27

### EDUCATION

University of Florida  
B.S. Construction Management

### CERTIFICATIONS

State Certified General Contractor  
OSHA 30 Hour Certified

### PLACE OF RESIDENCE

Lakeland, Florida

### YEARS WITH REGISTER

27 Years

### Partial list of projects which Les has completed or is presently serving:

**Public Safety Center Complex, Winter Haven, FL**  
141,000 SF - \$31,000,000

**Digarc-Central FL Development, Lakeland, FL**  
35,000 SF - \$3,000,000

**Garber Nissan of Bradenton - Bradenton, FL**  
47,000 SF - \$12,000,000

**National Powersports Auction, Lakeland, FL**  
141,000 SF - \$8,000,000

**Central Florida Commerce Center BLDG #5 - Plant City, FL**  
215,000 SF - \$8,000,000

**Central Florida Commerce Center BLDG #6 - Plant City, FL**  
76,000 SF - \$4,000,000

**Central Florida Commerce Center BLDG #7 - Plant City, FL**  
163,000 SF - \$7,000,000

**Central Florida Commerce Center BLDG #8 - Plant City, FL**  
160,000 SF - \$6,000,000



## Jack Wood

### Assistant Project Manager

#### PROJECT INVOLVEMENT:

Jack will assist the team as Safety Coordinator and Assistant Project Manager. Jack will, manage RFIs, manage submittals, monitor the schedule, expedite shop drawings, compile as-built drawings, and prepare project close-out documents. He will implement Register's safety program to prevent unsafe working conditions, ensure compliance with local and governmental requirements, and assist in weekly safety meetings on the job.

#### YEARS OF EXPERIENCE

1

#### EDUCATION

University of Florida  
B.S. Construction Management

#### CERTIFICATIONS

OSHA 10 Hour Certified

#### PLACE OF RESIDENCE

Lakeland, Florida

#### TIME WITH REGISTER

3 Months

#### Partial list of projects which Jack has completed or is presently serving:

**Tampa International Airport Moving Walkways & Monorail Decommissioning**  
200,000 SF - \$30,000,000

**Hillsborough County Public Schools Villemaire Bus Transportation Facility - Apollo Beach, FL**  
80,000 SF - \$20,000,000

**Hillsborough County Public Schools Shaw Elementary School Renovation - Tampa, FL**  
100,000 SF - \$7,000,000

**Lone Palm Golf Club Third Floor Renovation - Lakeland, FL**  
5,000 SF - \$1,000,000

## Terry Christianson Superintendent

### PROJECT INVOLVEMENT:

As a Project Superintendent, Terry will be 100% full time throughout the length of the project. Terry will be directly responsible for all on-site supervision including coordination and supervision of subcontractors, monitoring quality of materials and workmanship, verification that the work is in compliance with plans and specifications, direction of Register foremen and labor force, conducting weekly safety meetings and maintaining worker compliance with our company Safety and Drug Free Work Place policies.

### YEARS OF EXPERIENCE

42

### EDUCATION

Bradenton High School

### PLACE OF RESIDENCE

Sarasota, Florida

### YEARS WITH REGISTER

39 Years

Partial list of projects which Terry has completed or is presently serving:

**Public Safety Center Complex - Winter Haven, FL**  
141,000 SF - \$31,000,000

**Central Florida Development - Lakeland, FL**  
300,000 SF - \$5,000,000

**First United Methodist Church - Lakeland, FL**  
68,000 SF - \$9,000,000

**Keys to the World Aviation - Lakeland, FL**  
65,000 SF - \$8,000,000

**Central Florida Commerce Center Bldg #8 - Plant City, FL**  
160,000 SF - \$6,000,000

**Aerospac Center for Excellence Project Skylab - Lakeland, FL**  
23,000 SF - \$3,000,000

**Nissan of Bradenton, Bradenton, FL**  
47,000 SF - \$12,000,000

**Commerce Center II - Plant City, FL**  
80,000 SF - \$3,000,000



### Computerized Scheduling

Register Construction uses Microsoft Project as its primary tool for developing and managing construction schedules. Upon finalization of the construction team, two project schedules are created. The first is a high-level overview used for broad project tracking, while the second is a highly detailed, day-by-day schedule used by the on-site team to manage daily operations and task sequencing. Input from all subcontractors is gathered during this process, particularly on task durations and material lead times. The Project Manager and Superintendent work closely to maintain and update the master schedule. Together, they develop rolling three-week look-ahead schedules to coordinate daily activities, manage subcontractor sequencing, and anticipate potential delays. Schedules are updated regularly to reflect real-time progress and are reviewed during weekly coordination meetings to ensure all trades are aligned. By incorporating critical path tracking and cost-loaded activities, our scheduling system helps anticipate delays, manage resources effectively, and maintain strict adherence to project timelines. Our proactive and highly structured scheduling approach has consistently delivered successful outcomes on projects for our clients and Polk County.

### Shop Drawing, RFI, and ASI Management

Register Construction manages Shop Drawings, RFIs, and ASIs through a streamlined and highly organized process using Submittal Link, a cloud-based construction management platform. Submittal Link provides a centralized, real-time portal where the project team, including Subcontractors, Architect, and Owner, can easily upload, track, and review all project documentation. Each shop drawing and submittal is logged with its associated specification section, submission date, and review deadlines to ensure timely approvals and sequencing. RFIs are generated directly through the platform that are sent to the design team. They are then tracked through automated notifications and response timelines. This significantly reduces turnaround times and prevents communication gaps. ASIs are also logged and distributed within Submittal Link, ensuring that all changes are documented and incorporated into the project scope and field execution. One of the key advantages of Submittal Link is its transparency. It allows all stakeholders to see the status of every document in real time, which improves accountability, reduces administrative burden, and helps maintain momentum in both the office and the field. This structured, software-driven approach enhances Register's ability to proactively manage document flow, minimize delays, and maintain full compliance with project specifications.



### **Project Scheduling and Coordination of Subcontractors**

Job site scheduling and safety meetings are held by Register every Tuesday morning and include all subcontractors currently working on site as well as subcontractors scheduled to start within the next 4 weeks. All expected safety guidelines are discussed, documented and signed off on by all parties. After safety, a review of the schedule along with status of materials, current workforce on site and any other concerns are discussed and resolved while all trades are present. This allows us to follow up on any outstanding RFI's, submittals and/or general questions the subcontractors are needing and keep track of the overall pace of the project relative to the schedule. This also ensures all trades understand when they need to start, where they should be working, and when to be completed.

- 1.) First, we make sure all trades have a safe site to work in and are following all safety guidelines. A safe site is more efficient.
- 2.) Second, we create a team atmosphere on site and in our weekly meetings. All questions are relative and taken seriously. When a sub knows he or she is taken seriously, it provides an open door to address potential concerns BEFORE they become an issue or impact to the schedule which controls costs and unnecessary change orders.
- 3.) Third, everyone on site plays a critical role in the success of the project. We want them to feel proud to be a part of the project which in turn, results in higher quality and attention to detail.
- 4.) And fourth, we determine where each trade is working on the site and coordinate them accordingly. We make sure two separate trades aren't trying to complete a task in the same area. An example would be an electrician installing underground pipe while the concrete crew is getting the slab ready in the same area. If both are working in the same area, both will be less efficient, which affects time and causes frustration.

### **Holding Projects within Budget**

Register Construction's project management approach requires rigorous and systematic cost control measures. It includes monitoring total program budgets and its subdivisions, established before the beginning of the project. These budgets are then tracked and reported throughout the life of the project to ensure that the ultimate costs are properly documented. The management functions which comprise the cost control system include the following:

**Budget Control:** Includes establishing a guaranteed maximum amount for the job, making frequent determinations of the current anticipated total cost of the project, reporting the data in periodic cost control reports, identifying those elements of the project deemed to be sensitive to cost, and initiating those actions required to reduce project cost to a practical minimum.

**Job Cost Analysis:** Evaluate manpower and material requirements to assure that activity duration and costs are appropriate. Allocate costs to the activities of the project participants so that payment requirements may be evaluated in terms of specific activities to protect against overpayment.

**Change Order Control:** Change orders arise from a variety of causes, including changes in overall project strategy, value engineering findings, constructability problems, design problems and changes in the owner's program. Whatever the source, change orders must be controlled from both a time and cost viewpoint. The processing of change orders must be given strict attention to ensure that neither the design nor construction involved is made more costly because of unnecessary delays in evaluating and authorizing proposed changes. Register evaluates the timing of the change order with respect to the nature of the overall work plan and schedule, to provide the project team with the best available understanding of the criticality of taking action. Register seeks to incorporate changes into the overall schedule in such a way to minimize and delay impacts on the project.

**Example**

Register Construction served as the Construction Manager at Risk for the Polk County Board of County Commissioners Public Safety Center Complex in Winter Haven, Florida. Through proactive value engineering during the pre-construction phase, our team identified an opportunity for significant cost savings in the civil design. The original drawings placed the site elevation substantially above the existing road, requiring considerable import of fill material. Recognizing this as an overbuilt condition, Register collaborated with the design team to revise the building grade to better align with the site's natural contours. This adjustment resulted in cost savings of \$323,852 for Polk County, without compromising functionality or design integrity. In addition to the financial benefit, the project was delivered three months ahead of schedule, further demonstrating our commitment to efficiency and client value.

GMP Proposal: \$32,088,582

Final Contract Value: \$31,765,000

**Project Savings: \$323,852**

**Cost Control of Fee Percentages**

Register Construction is committed to delivering every project at the lowest possible cost to maximize saving opportunities for our clients, especially when utilizing Polk County taxpayer dollars. In our 53 year history, Register has completed numerous projects for Polk County and we understand how costs are to be managed on every project. Our team will complete preconstruction services for a sum of \$20,000. General Conditions will be a 5% fee of the total project cost. The CM fee will be 4.75% of the GMP subtotal. Our bond on a project in this range will be 0.9%.



| ID | Task Name  | Duration        | Start             | Finish             | 4/18 | 4/25 | May | 5/9 | 5/16 | 5/23 | June | 6/6 | 6/13 | 6/20 | 6/27 | July | 7/4 | 7/11 | 7/18 | 7/25 | August | 8/1 | 8/8 | 8/15 | 8/22 | 8/29 | September | 9/5 | 9/12 | 9/19 | 9/26 | October | 10/3 | 10/10 | 10/17 | 10/24 | November | 10/31 | 11/7 | 11/14 | 11/21 | December | 11/28 | 12/5 | 12/12 | 12/19 | 12/26 | January | 1/2 | 1/9 | 1/16 | 1/23 | February | 1/30 | 2/6 | 2/13 | 2/20 | March | 2/27 | 3/6 | 3/13 | 3/20 | 3/27 | April | 4/3 | 4/10 | 4/17 | 4/24 | May | 5/1 | 5/8 | 5/15 | 5/22 | 5/29 | June | 6/5 | 6/12 | 6/19 | 6/26 | July | 7/3 | 7/10 | 7/17 | 7/24 | 7/31 |
|----|--|-----------------|-------------------|--------------------|------|------|-----|-----|------|------|------|-----|------|------|------|------|-----|------|------|------|--------|-----|-----|------|------|------|-----------|-----|------|------|------|---------|------|-------|-------|-------|----------|-------|------|-------|-------|----------|-------|------|-------|-------|-------|---------|-----|-----|------|------|----------|------|-----|------|------|-------|------|-----|------|------|------|-------|-----|------|------|------|-----|-----|-----|------|------|------|------|-----|------|------|------|------|-----|------|------|------|------|
| 1  | <b>NEPCGC - Civil Schedule</b>                           | <b>235 days</b> | <b>Mon 6/7/21</b> | <b>Fri 4/29/22</b> |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 2  | Southwest Drive Lane Storm Drain                         | 5 days          | Mon 6/7/21        | Fri 6/11/21        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 3  | South Parking Storm Drain                                | 8 days          | Mon 6/14/21       | Wed 6/23/21        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 4  | Southwest Drive Lane Curb Pads                           | 4 days          | Thu 6/17/21       | Tue 6/22/21        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 5  | Southwest Drive Lane Type F Curb                         | 2 days          | Mon 6/21/21       | Tue 6/22/21        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 6  | Southwest Drive Lane Subgrade                            | 5 days          | Wed 6/23/21       | Tue 6/29/21        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 7  | Northwest Parking Lot Storm Drain                        | 17 days         | Thu 6/24/21       | Fri 7/16/21        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 8  | Southwest Drive Lane Limerock                            | 8 days          | Mon 6/28/21       | Wed 7/7/21         |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 9  | South Parking Lot Subgrade                               | 13 days         | Mon 7/5/21        | Wed 7/21/21        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 10 | Water Main   | 15 days         | Mon 7/12/21       | Fri 7/30/21        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 11 | South Parking Lot Limerock                               | 10 days         | Mon 7/19/21       | Fri 7/30/21        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 12 | Force Main   | 5 days          | Mon 7/26/21       | Fri 7/30/21        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 13 | Northwest Parking Lot Subgrade                           | 20 days         | Mon 7/26/21       | Fri 8/20/21        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 14 | Sanitary Sewer   | 8 days          | Mon 8/2/21        | Wed 8/11/21        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 15 | Northwest Parking Lot Limerock                           | 20 days         | Mon 8/9/21        | Fri 9/3/21         |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 16 | Paving and Striping                                      | 15 days         | Mon 4/11/22       | Fri 4/29/22        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 17 | <b>NE POLK COUNTY GOVERNMENT CENTER - BUILDING START</b> | <b>315 days</b> | <b>Mon 5/3/21</b> | <b>Fri 7/15/22</b> |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 18 | Foundations  | 20 days         | Mon 5/3/21        | Fri 5/28/21        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 19 | MEP Underground Rough                                    | 30 days         | Mon 5/17/21       | Fri 6/25/21        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 20 | Slab   | 15 days         | Mon 6/28/21       | Fri 7/16/21        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 21 | Tilt Wall Panels   | 25 days         | Mon 7/19/21       | Fri 8/20/21        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 22 | Structural Steel   | 25 days         | Mon 8/23/21       | Fri 9/24/21        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 23 | Pour Diamonds  | 10 days         | Mon 9/20/21       | Fri 10/1/21        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 24 | Roof Drains  | 24 days         | Tue 9/21/21       | Fri 10/22/21       |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 25 | Masonry  | 15 days         | Mon 9/27/21       | Fri 10/15/21       |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 26 | Exterior Framing   | 20 days         | Mon 9/27/21       | Fri 10/22/21       |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 27 | Hardscape Footers  | 20 days         | Mon 9/27/21       | Fri 10/22/21       |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 28 | Stucco   | 20 days         | Mon 10/11/21      | Fri 11/5/21        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 29 | Roof Nailers   | 5 days          | Mon 10/18/21      | Fri 10/22/21       |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 30 | Roofing  | 20 days         | Mon 10/25/21      | Fri 11/19/21       |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 31 | Interior Framing   | 35 days         | Mon 10/25/21      | Fri 12/10/21       |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 32 | Hardscape Elec. & Plumbing                               | 10 days         | Mon 10/25/21      | Fri 11/5/21        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 33 | Planter Masonry  | 10 days         | Mon 10/25/21      | Fri 11/5/21        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 34 | Canopy Columns   | 26 days         | Mon 11/1/21       | Mon 12/6/21        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 35 | MEP Wall and Ceiling Rough In                            | 45 days         | Mon 11/8/21       | Fri 1/7/22         |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 36 | Clerestory Windows and Exterior Storefront               | 50 days         | Mon 11/8/21       | Fri 1/14/22        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 37 | Interior Storefront Frames                               | 35 days         | Mon 11/29/21      | Fri 1/14/22        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 38 | Bathroom Drywall   | 26 days         | Fri 12/10/21      | Fri 1/14/22        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 39 | Exterior Painting  | 20 days         | Mon 1/3/22        | Fri 1/28/22        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 40 | Planter Cast Stone                                       | 20 days         | Mon 1/3/22        | Fri 1/28/22        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 41 | Drywall  | 35 days         | Mon 1/10/22       | Fri 2/25/22        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 42 | Paint Bathrooms  | 15 days         | Mon 1/17/22       | Fri 2/4/22         |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 43 | Air Foils / Sunshades                                    | 40 days         | Mon 1/31/22       | Fri 3/25/22        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 44 | Bathroom Tile  | 45 days         | Mon 1/31/22       | Fri 4/1/22         |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 45 | Exterior Stone   | 25 days         | Mon 1/31/22       | Fri 3/4/22         |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 46 | Exterior Concrete  | 30 days         | Mon 1/31/22       | Fri 3/11/22        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 47 | Interior Paint - Prime and 1st Coat                      | 15 days         | Wed 2/16/22       | Tue 3/8/22         |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 48 | Acoustical Ceiling Grid                                  | 25 days         | Wed 2/23/22       | Tue 3/29/22        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 49 | MEP Overhead Trim Out                                    | 20 days         | Tue 3/1/22        | Mon 3/28/22        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 50 | Pre-Power  | 0 days          | Tue 3/1/22        | Tue 3/1/22         |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 51 | Pavers   | 20 days         | Mon 3/14/22       | Fri 4/8/22         |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 52 | Interior Stone   | 20 days         | Mon 3/14/22       | Fri 4/8/22         |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 53 | Millwork   | 55 days         | Mon 3/14/22       | Fri 5/27/22        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 54 | Acoustical Ceilings                                      | 20 days         | Mon 3/21/22       | Fri 4/15/22        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 55 | Aluminum Canopies  | 20 days         | Mon 3/28/22       | Fri 4/22/22        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 56 | HVAC Start Up  | 0 days          | Thu 3/31/22       | Thu 3/31/22        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 57 | Polish Concrete  | 10 days         | Mon 4/11/22       | Fri 4/22/22        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 58 | Finish Coat Paint  | 26 days         | Mon 4/11/22       | Mon 5/16/22        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 59 | Bathroom Partitions and Accessories                      | 25 days         | Mon 4/18/22       | Fri 5/20/22        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 60 | Bike Rack & Misc. Furnishings                            | 25 days         | Mon 4/25/22       | Fri 5/27/22        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 61 | Landscape/ Irrigation                                    | 30 days         | Mon 4/25/22       | Fri 6/3/22         |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 62 | Partition Walls/ Skyfold                                 | 15 days         | Mon 5/2/22        | Fri 5/20/22        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 63 | Doors and Hardware                                       | 30 days         | Mon 5/2/22        | Fri 6/10/22        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 64 | Floor Finishes   | 30 days         | Mon 5/2/22        | Fri 6/10/22        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 65 | MEP Wall Trim Out  | 30 days         | Mon 5/9/22        | Fri 6/17/22        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 66 | Acoustical Wall Treatments                               | 20 days         | Mon 5/16/22       | Fri 6/10/22        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 67 | Signage  | 20 days         | Mon 5/16/22       | Fri 6/10/22        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 68 | Window Treatments  | 25 days         | Mon 5/16/22       | Fri 6/17/22        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 69 | Substantial Completion                                   | 0 days          | Mon 6/20/22       | Mon 6/20/22        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 70 | Final Clean  | 21 days         | Mon 6/13/22       | Mon 7/11/22        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 71 | Final Inspections  | 10 days         | Mon 6/20/22       | Fri 7/1/22         |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 72 | Punch List   | 20 days         | Mon 6/20/22       | Fri 7/15/22        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |
| 73 | Final Completion   | 0 days          | Fri 7/15/22       | Fri 7/15/22        |      |      |     |     |      |      |      |     |      |      |      |      |     |      |      |      |        |     |     |      |      |      |           |     |      |      |      |         |      |       |       |       |          |       |      |       |       |          |       |      |       |       |       |         |     |     |      |      |          |      |     |      |      |       |      |     |      |      |      |       |     |      |      |      |     |     |     |      |      |      |      |     |      |      |      |      |     |      |      |      |      |

**Job Cost Category Totals Report**  
**Register Construction & Engineering Inc**  
**1/4/2025**

**Job: 2304**

**Lakeland Hangar Facilities**  
**3685 Airfield Drive #110 & 120**  
**Lakeland, FL 33811**

**Contract: 1,900,000.00**  
**Change Orders: 147,547.50**  
**Revised: 2,047,547.50**  
**Prev. Billed: 2,047,547.50**  
**Open: 0.00**

| Cat.                   | Description           | Contract Amount  | Billed To Date   | ----- Cost ----- |                  |             |              | ----- Hours ----- |              |            |             |
|------------------------|-----------------------|------------------|------------------|------------------|------------------|-------------|--------------|-------------------|--------------|------------|-------------|
|                        |                       |                  |                  | Actual           | Budget           | Pct         | Overrun      | Act               | Bud          | Pct        | Over        |
| 010                    | General Conditions    |                  | 0                | 230,763          | 229,200          | 101%        | 1,563        | 2,403             | 2,747        | 87%        | -344        |
| 015                    | Architectural & Civil |                  | 0                | 122,856          | 122,856          | 100%        | 0            | 0                 | 0            | 0%         | 0           |
| 018                    | Testing               |                  | 0                | 15,914           | 15,914           | 100%        | 0            | 0                 | 0            | 0%         | 0           |
| 020                    | Sitework Allowance    |                  | 0                | 363,927          | 363,927          | 100%        | 0            | 0                 | 0            | 0%         | 0           |
| 021                    | Landscaping Allowance |                  | 0                | 16,750           | 16,750           | 100%        | 0            | 0                 | 0            | 0%         | 0           |
| 027                    | Fencing               |                  | 0                | 10,155           | 10,155           | 100%        | 0            | 0                 | 0            | 0%         | 0           |
| 030                    | Concrete              |                  | 0                | 212,826          | 212,826          | 100%        | 0            | 85                | 85           | 100%       | 0           |
| 050                    | PEMB Erection         |                  | 0                | 82,000           | 82,000           | 100%        | 0            | 0                 | 0            | 0%         | 0           |
| 062                    | Millwork              |                  | 0                | 6,715            | 6,715            | 100%        | 0            | 0                 | 0            | 0%         | 0           |
| 071                    | PEMB Insulation       |                  | 0                | 13,231           | 13,231           | 100%        | 0            | 0                 | 0            | 0%         | 0           |
| 080                    | Doors & Hardware      |                  | 0                | 14,063           | 14,063           | 100%        | 0            | 0                 | 0            | 0%         | 0           |
| 082                    | Glass & Glazing       |                  | 0                | 20,459           | 20,459           | 100%        | 0            | 0                 | 0            | 0%         | 0           |
| 083                    | Hangar Doors          |                  | 0                | 146,492          | 146,492          | 100%        | 0            | 0                 | 0            | 0%         | 0           |
| 091                    | Framing/Drywall       |                  | 0                | 65,238           | 65,238           | 100%        | 0            | 0                 | 0            | 0%         | 0           |
| 093                    | Acoustical Ceiling    |                  | 0                | 3,761            | 3,761            | 100%        | 0            | 0                 | 0            | 0%         | 0           |
| 095                    | Flooring              |                  | 0                | 10,090           | 10,090           | 100%        | 0            | 0                 | 0            | 0%         | 0           |
| 096                    | Painting              |                  | 0                | 12,830           | 12,830           | 100%        | 0            | 0                 | 0            | 0%         | 0           |
| 100                    | Specialities          |                  | 0                | 7,090            | 7,090            | 100%        | 0            | 0                 | 0            | 0%         | 0           |
| 131                    | PEMB                  |                  | 0                | 233,115          | 233,115          | 100%        | 0            | 0                 | 0            | 0%         | 0           |
| 150                    | Plumbing              |                  | 0                | 57,962           | 57,962           | 100%        | 0            | 0                 | 0            | 0%         | 0           |
| 152                    | HVAC & Fans           |                  | 0                | 51,525           | 51,525           | 100%        | 0            | 0                 | 0            | 0%         | 0           |
| 160                    | Electrical Allowance  |                  | 0                | 194,635          | 194,635          | 100%        | 0            | 0                 | 0            | 0%         | 0           |
| 170                    | IT/Data Allowance     |                  | 0                | 12,607           | 12,607           | 100%        | 0            | 0                 | 0            | 0%         | 0           |
| <b>Job 2304 Totals</b> |                       | <b>2,047,548</b> | <b>2,047,548</b> | <b>1,905,004</b> | <b>1,903,441</b> | <b>100%</b> | <b>1,563</b> | <b>2,488</b>      | <b>2,832</b> | <b>88%</b> | <b>-344</b> |
| Labor                  |                       |                  |                  | 103,393          | 103,393          | 100%        | 0            | 2,260             | 2,604        | 87%        | -344        |
| Overtime Labor         |                       |                  |                  | 13,926           | 13,926           | 100%        | 0            | 228               | 228          | 100%       | 0           |
| Burden                 |                       |                  |                  | 16,906           | 16,906           | 100%        | 0            | 0                 |              |            | 0           |
| Fringes                |                       |                  |                  | 26,397           | 26,397           | 100%        | 0            | 0                 |              |            | 0           |
| Material               |                       |                  |                  | 407,066          | 405,504          | 100%        | 1,563        | 0                 |              |            | 0           |
| Subcontractor          |                       |                  |                  | 1,337,316        | 1,337,316        | 100%        | 0            | 0                 |              |            | 0           |

Subcontractor Summary Report by Job  
Register Construction & Engineering Inc  
1/4/2025

Job: 2304 - Lakeland Hangar Facilities

| Sub #  | Sub RFC # | Job Stat RFC # | Description             | Amount     | Back Charge | Balance  | ----- Invoiced ----- |           |          |            | ----- Payments ----- |           |          |
|--|-----------|----------------|-------------------------|------------|-------------|----------|----------------------|-----------|----------|------------|----------------------|-----------|----------|
|  |           |                |                         |            |             |          | Total                | Retention | Discount | Payable    | Amount               | Retention | Discount |
| <b>Vendor: 012 - AEI Electrical Construction</b>     |           |                |                         |            |             |          |                      |           |          |            |                      |           |          |
| 1926   |           | A              | ELECTRICAL              | 175,000.00 | 0.00        | 0.00     | 175,000.00           | 17,500.00 | 0.00     | 157,500.00 | 175,000.00           | 0.00      | 0.00     |
| 1926   | 160-1     | A 160-1        | CHANGE ORDER # 1        | 19,635.00  | 0.00        | 0.00     | 19,635.00            | 1,963.50  | 0.00     | 17,671.50  | 19,635.00            | 0.00      | 0.00     |
|  |           |                | Subcontract 1926 totals | 194,635.00 | 0.00        | 0.00     | 194,635.00           | 19,463.50 | 0.00     | 175,171.50 | 194,635.00           | 0.00      | 0.00     |
|  |           |                | Vendor 012 totals       | 194,635.00 | 0.00        | 0.00     | 194,635.00           | 19,463.50 | 0.00     | 175,171.50 | 194,635.00           | 0.00      | 0.00     |
| <b>Vendor: 019 - Acoustical Services, Inc.</b>       |           |                |                         |            |             |          |                      |           |          |            |                      |           |          |
| 1913   |           | A              | ACOUSTICAL CEILINGS     | 3,586.00   | 0.00        | 0.00     | 3,586.00             | 0.00      | 0.00     | 3,586.00   | 3,586.00             | 0.00      | 0.00     |
| <b>Vendor: 035 - A Step Above Plumbing</b>           |           |                |                         |            |             |          |                      |           |          |            |                      |           |          |
| 1916   |           | A              | PLUMBING                | 51,200.00  | 0.00        | 0.00     | 51,200.00            | 5,120.00  | 0.00     | 46,080.00  | 51,200.00            | 0.00      | 0.00     |
| 1916   | 150-1     | A 150-1        | CHANGE ORDER # 1        | 6,762.00   | 0.00        | 0.00     | 6,762.00             | 676.20    | 0.00     | 6,085.80   | 6,762.00             | 0.00      | 0.00     |
|  |           |                | Subcontract 1916 totals | 57,962.00  | 0.00        | 0.00     | 57,962.00            | 5,796.20  | 0.00     | 52,165.80  | 57,962.00            | 0.00      | 0.00     |
|  |           |                | Vendor 035 totals       | 57,962.00  | 0.00        | 0.00     | 57,962.00            | 5,796.20  | 0.00     | 52,165.80  | 57,962.00            | 0.00      | 0.00     |
| <b>Vendor: 133 - Borem Fire Protection</b>           |           |                |                         |            |             |          |                      |           |          |            |                      |           |          |
| 1965   |           | A              | FIRE EXTINGUISHERS      | 2,409.16   | 0.00        | 0.00     | 2,409.16             | 0.00      | 0.00     | 2,409.16   | 2,409.16             | 0.00      | 0.00     |
| <b>Vendor: 609 - Gadd &amp; Associates, LLC</b>      |           |                |                         |            |             |          |                      |           |          |            |                      |           |          |
| 1856   |           | A              | CIVIL ENGINEERING       | 30,440.00  | 0.00        | 0.00     | 30,440.00            | 0.00      | 0.00     | 30,440.00  | 30,440.00            | 0.00      | 0.00     |
| 1856   | 015-1     | A 015-1        | CIVIL ENGINEERING       | 1,004.50   | 0.00        | 0.00     | 1,004.50             | 0.00      | 0.00     | 1,004.50   | 1,004.50             | 0.00      | 0.00     |
|  |           |                | Subcontract 1856 totals | 31,444.50  | 0.00        | 0.00     | 31,444.50            | 0.00      | 0.00     | 31,444.50  | 31,444.50            | 0.00      | 0.00     |
|  |           |                | Vendor 609 totals       | 31,444.50  | 0.00        | 0.00     | 31,444.50            | 0.00      | 0.00     | 31,444.50  | 31,444.50            | 0.00      | 0.00     |
| <b>Vendor: 730 - Higher Power Hydraulic Doors</b>    |           |                |                         |            |             |          |                      |           |          |            |                      |           |          |
| 1921   |           | A              | HANGAR DOORS            | 121,566.00 | 0.00        | 0.00     | 121,566.00           | 0.00      | 0.00     | 121,566.00 | 121,566.00           | 0.00      | 0.00     |
| 1921   | 083-1     | A 083-1        | SALES TAX & FREIGHT     | 7,925.62   | 0.00        | 7,925.62 | 0.00                 | 0.00      | 0.00     | 0.00       | 0.00                 | 0.00      | 0.00     |
|  |           |                | Subcontract 1921 totals | 129,491.62 | 0.00        | 7,925.62 | 121,566.00           | 0.00      | 0.00     | 121,566.00 | 121,566.00           | 0.00      | 0.00     |
|  |           |                | Vendor 730 totals       | 129,491.62 | 0.00        | 7,925.62 | 121,566.00           | 0.00      | 0.00     | 121,566.00 | 121,566.00           | 0.00      | 0.00     |
| <b>Vendor: 765 - ITVS Corp</b>                       |           |                |                         |            |             |          |                      |           |          |            |                      |           |          |
| 1961   |           | A              | IT/DATA                 | 12,607.20  | 0.00        | 0.00     | 12,607.20            | 0.00      | 0.00     | 12,607.20  | 12,607.20            | 0.00      | 0.00     |
| <b>Vendor: 1186 - The Lunz Group</b>                 |           |                |                         |            |             |          |                      |           |          |            |                      |           |          |
| 1873   |           | A              | ARCHITECTURAL           | 68,400.00  | 0.00        | 0.00     | 68,400.00            | 0.00      | 0.00     | 68,400.00  | 68,400.00            | 0.00      | 0.00     |
| 1873   | 015-1A    | A 015-1A       | CONTRACT ADMINISTRATION | 8,061.25   | 0.00        | 0.00     | 8,061.25             | 0.00      | 0.00     | 8,061.25   | 8,061.25             | 0.00      | 0.00     |
| 1873   | 015-2A    | A 015-2A       | CHANGE ORDER # 1        | 8,850.00   | 0.00        | 0.00     | 8,850.00             | 0.00      | 0.00     | 8,850.00   | 8,850.00             | 0.00      | 0.00     |
| 1873   | 015-3A    | A 015-3A       | CHANGE ORDER # 2        | 5,500.00   | 0.00        | 0.00     | 5,500.00             | 0.00      | 0.00     | 5,500.00   | 5,500.00             | 0.00      | 0.00     |
|  |           |                | Subcontract 1873 totals | 90,811.25  | 0.00        | 0.00     | 90,811.25            | 0.00      | 0.00     | 90,811.25  | 90,811.25            | 0.00      | 0.00     |
|  |           |                | Vendor 1186 totals      | 90,811.25  | 0.00        | 0.00     | 90,811.25            | 0.00      | 0.00     | 90,811.25  | 90,811.25            | 0.00      | 0.00     |
| <b>Vendor: 1201 - MacroAir</b>                       |           |                |                         |            |             |          |                      |           |          |            |                      |           |          |
| 1937   |           | A              | FANS                    | 12,857.80  | 0.00        | 727.80   | 12,130.00            | 0.00      | 0.00     | 12,130.00  | 12,130.00            | 0.00      | 0.00     |
| <b>Vendor: 1249 - Mills &amp; Nebraska</b>           |           |                |                         |            |             |          |                      |           |          |            |                      |           |          |
| 1944   |           | A              | DOORS & HARDWARE        | 11,938.96  | 0.00        | 0.00     | 11,938.96            | 0.00      | 0.00     | 11,938.96  | 11,938.96            | 0.00      | 0.00     |
| <b>Vendor: 1520 - Parry's Lawn and Landscape Inc</b> |           |                |                         |            |             |          |                      |           |          |            |                      |           |          |
| 1964   |           | A              | LANDSCAPE               | 3,900.00   | 0.00        | 0.00     | 3,900.00             | 0.00      | 0.00     | 3,900.00   | 3,900.00             | 0.00      | 0.00     |
| <b>Vendor: 1640 - Quality Contractors, Inc.</b>      |           |                |                         |            |             |          |                      |           |          |            |                      |           |          |

Subcontractor Summary Report by Job  
Register Construction & Engineering Inc  
1/4/2025

Job: 2304 - Lakeland Hangar Facilities

| Sub #   | Sub RFC # | Job Stat RFC # | Description               | Amount       | Back Charge | Balance  | Invoiced     |            |          |              | Payments     |           |          |
|---|-----------|----------------|---------------------------|--------------|-------------|----------|--------------|------------|----------|--------------|--------------|-----------|----------|
|   |           |                |                           |              |             |          | Total        | Retention  | Discount | Payable      | Amount       | Retention | Discount |
| <b>Vendor: 1640 - Quality Contractors, Inc.</b>         |           |                |                           |              |             |          |              |            |          |              |              |           |          |
| 1915  |           | A              | FRAMING/DRYWALL           | 65,238.00    | 0.00        | 0.00     | 65,238.00    | 6,523.80   | 0.00     | 58,714.20    | 65,238.00    | 0.00      | 0.00     |
| <b>Vendor: 1738 - Rock Solid Concrete Inc.</b>          |           |                |                           |              |             |          |              |            |          |              |              |           |          |
| 1934  |           | A              | CONCRETE                  | 203,326.00   | 0.00        | 0.00     | 203,326.00   | 20,332.60  | 0.00     | 182,993.40   | 203,326.00   | 0.00      | 0.00     |
| 1934  | 030-1     | A 030-1        | CHANGE ORDER # 1          | 2,200.00     | 0.00        | 0.00     | 2,200.00     | 220.00     | 0.00     | 1,980.00     | 2,200.00     | 0.00      | 0.00     |
|   |           |                | Subcontract 1934 totals   | 205,526.00   | 0.00        | 0.00     | 205,526.00   | 20,552.60  | 0.00     | 184,973.40   | 205,526.00   | 0.00      | 0.00     |
|   |           |                | Vendor 1738 totals        | 205,526.00   | 0.00        | 0.00     | 205,526.00   | 20,552.60  | 0.00     | 184,973.40   | 205,526.00   | 0.00      | 0.00     |
| <b>Vendor: 1740 - Roggen Clyne Development</b>          |           |                |                           |              |             |          |              |            |          |              |              |           |          |
| 1912  |           | A              | SITWORK                   | 353,142.00   | 0.00        | 0.00     | 353,142.00   | 35,314.20  | 0.00     | 317,827.80   | 353,142.00   | 0.00      | 0.00     |
| 1912  | 020-1     | A 020-1        | CHANGE ORDER # 1          | 12,285.00    | 0.00        | 0.00     | 12,285.00    | 1,228.50   | 0.00     | 11,056.50    | 12,285.00    | 0.00      | 0.00     |
| 1912  | 020-2     | A 020-2        | CHANGE ORDER # 2          | -1,500.00    | 0.00        | 0.00     | -1,500.00    | -150.00    | 0.00     | -1,350.00    | -1,500.00    | 0.00      | 0.00     |
|   |           |                | Subcontract 1912 totals   | 363,927.00   | 0.00        | 0.00     | 363,927.00   | 36,392.70  | 0.00     | 327,534.30   | 363,927.00   | 0.00      | 0.00     |
|   |           |                | Vendor 1740 totals        | 363,927.00   | 0.00        | 0.00     | 363,927.00   | 36,392.70  | 0.00     | 327,534.30   | 363,927.00   | 0.00      | 0.00     |
| <b>Vendor: 1743 - Rolling Oak Supply, Inc.</b>          |           |                |                           |              |             |          |              |            |          |              |              |           |          |
| 1960  |           | A              | SPECIALITIES              | 3,423.00     | 0.00        | 0.00     | 3,423.00     | 0.00       | 0.00     | 3,423.00     | 3,423.00     | 0.00      | 0.00     |
| <b>Vendor: 1780 - Silvercote</b>                        |           |                |                           |              |             |          |              |            |          |              |              |           |          |
| 1924  |           | A              | INSULATION                | 13,230.57    | 0.00        | 0.00     | 13,230.57    | 0.00       | 0.00     | 13,230.57    | 13,230.57    | 0.00      | 0.00     |
| <b>Vendor: 1841 - Skinner Cabinets LLC</b>              |           |                |                           |              |             |          |              |            |          |              |              |           |          |
| 1963  |           | A              | MILLWORK                  | 6,715.00     | 0.00        | 0.00     | 6,715.00     | 0.00       | 0.00     | 6,715.00     | 6,715.00     | 0.00      | 0.00     |
| <b>Vendor: 1850 - Sourini Painting, Inc.</b>            |           |                |                           |              |             |          |              |            |          |              |              |           |          |
| 1962  |           | A              | PAINTING                  | 12,830.00    | 0.00        | 0.00     | 12,830.00    | 0.00       | 0.00     | 12,830.00    | 12,830.00    | 0.00      | 0.00     |
| <b>Vendor: 1852 - Southern Glass Products</b>           |           |                |                           |              |             |          |              |            |          |              |              |           |          |
| 1935  |           | A              | GLASS & GLAZING           | 23,750.00    | 0.00        | 0.00     | 23,750.00    | 2,375.00   | 0.00     | 21,375.00    | 23,750.00    | 0.00      | 0.00     |
| 1935  | 082-1     | A 082-1        | CHANGE ORDER # 1          | -3,291.00    | 0.00        | 0.00     | -3,291.00    | -329.10    | 0.00     | -2,961.90    | -3,291.00    | 0.00      | 0.00     |
|   |           |                | Subcontract 1935 totals   | 20,459.00    | 0.00        | 0.00     | 20,459.00    | 2,045.90   | 0.00     | 18,413.10    | 20,459.00    | 0.00      | 0.00     |
|   |           |                | Vendor 1852 totals        | 20,459.00    | 0.00        | 0.00     | 20,459.00    | 2,045.90   | 0.00     | 18,413.10    | 20,459.00    | 0.00      | 0.00     |
| <b>Vendor: 1877 - Sunshine Interiors of Lkld Inc</b>    |           |                |                           |              |             |          |              |            |          |              |              |           |          |
| 1951  |           | A              | FLOORING                  | 6,097.15     | 0.00        | 1,121.88 | 4,975.27     | 0.00       | 0.00     | 4,975.27     | 4,975.27     | 0.00      | 0.00     |
| <b>Vendor: 2005 - Trimak Building Systems</b>           |           |                |                           |              |             |          |              |            |          |              |              |           |          |
| 1925  |           | A              | PEMB                      | 301,935.00   | 0.00        | 0.00     | 301,935.00   | 28,198.78  | 0.00     | 273,736.22   | 301,935.00   | 0.00      | 0.00     |
| 1925  | 131-1     | A 131-1        | CHANGE ORDER # 1 CANOPIES | 11,842.85    | 0.00        | 0.00     | 11,842.85    | 1,184.29   | 0.00     | 10,658.56    | 11,842.85    | 0.00      | 0.00     |
| 1925  | 131-2     | A 131-2        | CHANGE ORDER # 2 CHANNEL  | 1,337.50     | 0.00        | 0.00     | 1,337.50     | 133.75     | 0.00     | 1,203.75     | 1,337.50     | 0.00      | 0.00     |
|   |           |                | Subcontract 1925 totals   | 315,115.35   | 0.00        | 0.00     | 315,115.35   | 29,516.82  | 0.00     | 285,598.53   | 315,115.35   | 0.00      | 0.00     |
| 1979  |           | A              | HANGAR DOOR INSTALL       | 15,000.00    | 0.00        | 0.00     | 15,000.00    | 1,500.00   | 0.00     | 13,500.00    | 15,000.00    | 0.00      | 0.00     |
|   |           |                | Vendor 2005 totals        | 330,115.35   | 0.00        | 0.00     | 330,115.35   | 31,016.82  | 0.00     | 299,098.53   | 330,115.35   | 0.00      | 0.00     |
| <b>Vendor: 2220 - Wards Heating &amp; Air Condition</b> |           |                |                           |              |             |          |              |            |          |              |              |           |          |
| 1914  |           | A              | HVAC                      | 39,395.00    | 0.00        | 0.00     | 39,395.00    | 3,939.50   | 0.00     | 35,455.50    | 39,395.00    | 0.00      | 0.00     |
| <b>Vendor: 2262 - Jim Williams Fence Company</b>        |           |                |                           |              |             |          |              |            |          |              |              |           |          |
| 1978  |           | A              | FENCING                   | 8,585.00     | 0.00        | 0.00     | 8,585.00     | 0.00       | 0.00     | 8,585.00     | 8,585.00     | 0.00      | 0.00     |
|   |           |                | Job 2304 totals           | 1,627,184.56 | 0.00        | 9,775.30 | 1,617,409.26 | 125,731.02 | 0.00     | 1,491,678.24 | 1,617,409.26 | 0.00      | 0.00     |

Subcontractor Summary Report by Job  
Register Construction & Engineering Inc  
1/4/2025

|               |                     |             |                 |                     |                   |             |                     |                     |             |             |
|---------------|---------------------|-------------|-----------------|---------------------|-------------------|-------------|---------------------|---------------------|-------------|-------------|
| Report totals | <u>1,627,184.56</u> | <u>0.00</u> | <u>9,775.30</u> | <u>1,617,409.26</u> | <u>125,731.02</u> | <u>0.00</u> | <u>1,491,678.24</u> | <u>1,617,409.26</u> | <u>0.00</u> | <u>0.00</u> |
|---------------|---------------------|-------------|-----------------|---------------------|-------------------|-------------|---------------------|---------------------|-------------|-------------|



Register Construction has proudly operated from the same office location for the past 53 years. Establishing deep roots within the community and earning a reputation as one of Polk County's oldest and most trusted contractors. This longstanding presence reflects our stability, commitment, and continued dedication to serving the region with integrity and excellence across generations of construction projects.



3730 New Tampa Hwy. • Lakeland, FL 33815

**PHONE:** 863.688.7775 • **FAX:** 863.687.3327

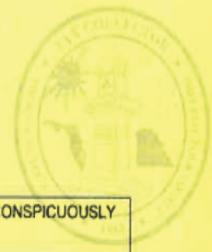
**WEB SITE:** registerconstruction.net

**POLK COUNTY LOCAL BUSINESS TAX RECEIPT**

ACCOUNT NO. 9582 CLASS: B+ EXPIRES: 09/30/2026

| OWNER NAME                     | LOCATION                       |
|--------------------------------|--------------------------------|
| LESTER DUNN JR - CERT REGISTER | 3730 NEW TAMPA HWY<br>LAKELAND |

| BUSINESS NAME AND MAILING ADDRESS   | CODE   | ACTIVITY TYPE  |
|---|--------|--|
| REGISTER CONSTRUCTION & ENGINEERING<br>INC<br>REGISTER CONSTRUCTION & ENGINEERING INC<br><br>3730 NEW TAMPA HWY<br>LAKELAND, FL 338153332 | 230150 | CONTRACTOR GENERAL<br><br>PROFESSIONAL LICENSE (IF APPLICABLE)<br>DBPR-CGCA02772 |



|  |  |
|--|--|
| OFFICE OF JOE G. TEDDER, CFC * TAX COLLECTOR | THIS POLK COUNTY LOCAL BUSINESS TAX RECEIPT MUST BE CONSPICUOUSLY DISPLAYED AT THE BUSINESS LOCATION |
|--|--|

PAID - 3400991 07/07/2025 OPY OLP 57.75 REGISTER CONSTRUCTION & ENGINEERING INC

TC301F-22

Register Construction understand the importance of Women and/or Minority Business Enterprise participation as well as the overall development of such entities in an around our community. We have developed, and are continuously improving, an aggressive and proactive approach in providing W/MBE's with the opportunity and support to succeed. **While we feel setting participation goals for each project is a good start, Register Construction strives for continuous growth in participation from one project to the next. We believe the owner's requirements should be used as a standard to exceed, not meet.**

Register Construction has implemented a five-point approach to achieve our goal. While no one point is more important than the next, all five points must be executed to achieve success.

- **Relationship Development:** As with any team, a level of comfort must be established and maintained to ensure the success of a goal. We are constantly seeking new avenues to achieve this comfort. Through face-to-face meetings, diversity tradeshows and continued relationships with past W/MBE partners, Register strives to have all team members not just know us, but feel comfortable working with us.
- **Local Minority Business Agencies:** A jump start towards our goal achievement is possible due, in large, to the foundation work done by the office of supplier diversity and surrounding diversity agencies. Register Construction utilizes the expertise and assistance of these agencies to identify, update, organize and maintain our database of W/MBE subcontractors. We can then use this information to better our relationships and achieve greater participation.
- **Involvement and Recruitment:** While the use of local and state agency W/MBE lists are a great start, efforts to promote participation can't stop there. Register Construction uses local advertisements and input from other firms, to ensure the highest numbers of subcontractors are solicited for each project. It is our responsibility to inform qualified W/MBE's of what is available and how they can get involved.



- Financial Support and Management:** Register Construction is proud to have a reputation as a timely paying contractor. We strongly believe that payment is due when services are rendered. We also understand that many firms are unable to survive on a 30-Day pay schedule. Register assists W/MBE's by providing payment options tailored to increase the opportunity for growth and success without penalty to that firm. As needed, Register also has the ability to manage and pay for materials purchased for each project. This provides firms with less buying power with the ability to remain on schedule and maintain a positive cash flow.
- Creative Bid Packaging:** Register Construction doesn't believe the scope of work should determine the firm but rather the firm should determine the scope of work. We understand that each firm is different in size and ability, but can succeed if provided an opportunity. Although each project and scope is a little different, Register Construction uses it's 53 years of experience to create the maximum number of opportunities tailored around the ability of the subcontractor. This ensures that all W/MBE's, both large and small, have an equal opportunity to perform to their individual ability without sacrificing quality or schedule.

**Our goal for continuous growth in participation is starting to take shape; however, we are not close to what we believe we can achieve. Below is an example from five past projects we completed showing the percentage and dollar value awarded to W/MBE firms.**

| Project           | Contract GMP | \$Awarded to W/MBE | % of \$ Awarded to W/MBE |
|-------------------|--------------|--------------------|--------------------------|
| Churchwell Elem.  | \$2,516,000  | \$301,920          | 12%                      |
| Eagle Lake Elem.  | \$1,977,739  | \$294,683          | 14.90%                   |
| Southwest Elem.   | \$1,671,212  | \$345,941          | 20.70%                   |
| Stambaugh Midd.   | \$2,836,785  | \$595,725          | 21%                      |
| Polk Govt. Center | \$20,367,155 | \$239,000          | 1.17%                    |

## Survey Questionnaire – Polk County

### RFP 25-544, Construction Manager at Risk Continuing Services

To: Mark Kithcart (Name of Person completing survey)  
 Polk County Board of County Commissioners (Name of Client Company/Consultant)  
 Phone Number: 863-559-3077 Email: markkithcart@polk-county.net  
 Subject: Past Performance Survey of Similar work:  
 Project name: Northeast Polk County Government Center P.O. #22103444  
 Name of Vendor being surveyed: Register Construction & Engineering, Inc.  
 Cost of Services: Original Cost: \$20,609,755 Ending Cost: \$20,367,155  
 Contract Start Date: 3/29/2021 Contract End Date: 5/30/2023

**Rate each of the criteria on a scale of 1 to 10, with 10 representing that you were very satisfied (and would hire the Consultant /individual again) and 1 representing that you were very unsatisfied (and would never hire the Consultant /individual again). Please rate each of the criteria to the best of your knowledge. If you do not have sufficient knowledge of past performance in a particular area, leave it blank.**

| NO | CRITERIA   | UNIT   | SCORE |
|----|--|--------|-------|
| 1  | Ability to manage cost   | (1-10) | 10    |
| 2  | Ability to maintain project schedule (complete on-time/early)                    | (1-10) | 7     |
| 3  | Quality of workmanship   | (1-10) | 10    |
| 4  | Professionalism and ability to manage  | (1-10) | 10    |
| 5  | Close out process  | (1-10) | 10    |
| 6  | Ability to communicate with Client's staff                                       | (1-10) | 10    |
| 7  | Ability to resolve issues promptly   | (1-10) | 9     |
| 8  | Ability to follow protocol   | (1-10) | 10    |
| 9  | Ability to maintain proper documentation   | (1-10) | 10    |
| 10 | Appropriate application of technology  | (1-10) | 10    |
| 11 | Overall Client satisfaction and comfort level in hiring                          | (1-10) | 9     |
| 12 | Ability to offer solid recommendations   | (1-10) | 10    |
| 13 | Ability to facilitate consensus and commitment to the plan of action among staff | (1-10) | 10    |

Printed Name of Evaluator Mark Kithcart

Signature of Evaluator: *Mark Kithcart*

Please fax or email the completed survey to: jack@registerconstruction.net

## Survey Questionnaire – Polk County

### RFP 25-544, Construction Manager at Risk Continuing Services

To: Gene Conrad (Name of Person completing survey)  
Lakeland Linder International Airport (Name of Client Company/Consultant)  
 Phone Number: 863-644-2431 Email: gconrad@flysnf.org

Subject: Past Performance Survey of Similar work:

Project name: NOAA Operations Center Phase I P.O. #269065

Name of Vendor being surveyed: Register Construction & Engineering, Inc.

Cost of Services: Original Cost: \$8,200,000 Ending Cost: \$16,436,465

Contract Start Date: 11/15/2016 Contract End Date: 7/25/2017

**Rate each of the criteria on a scale of 1 to 10, with 10 representing that you were very satisfied (and would hire the Consultant /individual again) and 1 representing that you were very unsatisfied (and would never hire the Consultant /individual again). Please rate each of the criteria to the best of your knowledge. If you do not have sufficient knowledge of past performance in a particular area, leave it blank.**

| NO | CRITERIA   | UNIT   | SCORE |
|----|--|--------|-------|
| 1  | Ability to manage cost   | (1-10) | 10    |
| 2  | Ability to maintain project schedule (complete on-time/early)                    | (1-10) | 10    |
| 3  | Quality of workmanship   | (1-10) | 10    |
| 4  | Professionalism and ability to manage  | (1-10) | 10    |
| 5  | Close out process  | (1-10) | 10    |
| 6  | Ability to communicate with Client's staff                                       | (1-10) | 10    |
| 7  | Ability to resolve issues promptly   | (1-10) | 10    |
| 8  | Ability to follow protocol   | (1-10) | 10    |
| 9  | Ability to maintain proper documentation   | (1-10) | 10    |
| 10 | Appropriate application of technology  | (1-10) | 10    |
| 11 | Overall Client satisfaction and comfort level in hiring                          | (1-10) | 10    |
| 12 | Ability to offer solid recommendations   | (1-10) | 10    |
| 13 | Ability to facilitate consensus and commitment to the plan of action among staff | (1-10) | 10    |

Printed Name of Evaluator Gene Conrad

Signature of Evaluator: 

Please fax or email the completed survey to: buddy@registerconstruction.net

## Survey Questionnaire – Polk County

### RFP 25-544, Construction Manager at Risk Continuing Services

To: Gene Conrad (Name of Person completing survey)  
Lakeland Linder International Airport (Name of Client Company/Consultant)  
 Phone Number: 863-644-2431 Email: gconrad@flysnf.org

Subject: Past Performance Survey of Similar work:

Project name: NOAA Operations Center Phase II P.O. #283549 & #287530

Name of Vendor being surveyed: Register Construction & Engineering, Inc.

Cost of Services: Original Cost: \$11,310,307 Ending Cost: \$12,067,192

Contract Start Date: 4/6/2020 Contract End Date: 10/12/2021

**Rate each of the criteria on a scale of 1 to 10, with 10 representing that you were very satisfied (and would hire the Consultant /individual again) and 1 representing that you were very unsatisfied (and would never hire the Consultant /individual again). Please rate each of the criteria to the best of your knowledge. If you do not have sufficient knowledge of past performance in a particular area, leave it blank.**

| NO | CRITERIA   | UNIT   | SCORE |
|----|--|--------|-------|
| 1  | Ability to manage cost   | (1-10) | 10    |
| 2  | Ability to maintain project schedule (complete on-time/early)                    | (1-10) | 10    |
| 3  | Quality of workmanship   | (1-10) | 10    |
| 4  | Professionalism and ability to manage  | (1-10) | 10    |
| 5  | Close out process  | (1-10) | 10    |
| 6  | Ability to communicate with Client's staff                                       | (1-10) | 10    |
| 7  | Ability to resolve issues promptly   | (1-10) | 10    |
| 8  | Ability to follow protocol   | (1-10) | 10    |
| 9  | Ability to maintain proper documentation   | (1-10) | 10    |
| 10 | Appropriate application of technology  | (1-10) | 10    |
| 11 | Overall Client satisfaction and comfort level in hiring                          | (1-10) | 10    |
| 12 | Ability to offer solid recommendations   | (1-10) | 10    |
| 13 | Ability to facilitate consensus and commitment to the plan of action among staff | (1-10) | 10    |

Printed Name of Evaluator Gene Conrad

Signature of Evaluator: 

Please fax or email the completed survey to: buddy@registerconstruction.net

## Survey Questionnaire – Polk County

### RFP 25-544, Construction Manager at Risk Continuing Services

To: Mayor Bill Mutz (Name of Person completing survey)  
City of Lakeland (Name of Client Company/Consultant)  
 Phone Number: 863-834-6000 Email: bill.mutz@lakelandgov.net

Subject: Past Performance Survey of Similar work:

Project name: Lakeland Linder International Airport Continuing Contract for Construction Trade Services

Name of Vendor being surveyed: Register Construction & Engineering, Inc.

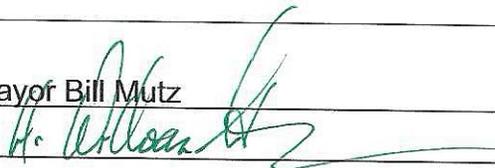
Cost of Services: Original Cost: \_\_\_\_\_ Ending Cost: \_\_\_\_\_

Contract Start Date: 12/16/2024 Contract End Date: 12/16/2027

**Rate each of the criteria on a scale of 1 to 10, with 10 representing that you were very satisfied (and would hire the Consultant /individual again) and 1 representing that you were very unsatisfied (and would never hire the Consultant /individual again). Please rate each of the criteria to the best of your knowledge. If you do not have sufficient knowledge of past performance in a particular area, leave it blank.**

| NO | CRITERIA   | UNIT   | SCORE |
|----|--|--------|-------|
| 1  | Ability to manage cost   | (1-10) | 10    |
| 2  | Ability to maintain project schedule (complete on-time/early)                    | (1-10) | 9     |
| 3  | Quality of workmanship   | (1-10) | 9     |
| 4  | Professionalism and ability to manage  | (1-10) | 10    |
| 5  | Close out process  | (1-10) | 10    |
| 6  | Ability to communicate with Client's staff                                       | (1-10) | 10    |
| 7  | Ability to resolve issues promptly   | (1-10) | 9     |
| 8  | Ability to follow protocol   | (1-10) | 10    |
| 9  | Ability to maintain proper documentation   | (1-10) | 10    |
| 10 | Appropriate application of technology  | (1-10) | 9     |
| 11 | Overall Client satisfaction and comfort level in hiring                          | (1-10) | 10    |
| 12 | Ability to offer solid recommendations   | (1-10) | 10    |
| 13 | Ability to facilitate consensus and commitment to the plan of action among staff | (1-10) | 9     |

Printed Name of Evaluator Mayor Bill Mutz

Signature of Evaluator: 

Please fax or email the completed survey to: jack@registerconstruction.net

## Survey Questionnaire – Polk County

### RFP 25-544, Construction Manager at Risk Continuing Services

To: Mayor Bill Mutz (Name of Person completing survey)  
City of Lakeland (Name of Client Company/Consultant)  
 Phone Number: 863-834-6000 Email: bill.mutz@lakelandgov.net

Subject: Past Performance Survey of Similar work:

Project name: Lakeland Hangar Facility P.O. #294090

Name of Vendor being surveyed: Register Construction & Engineering, Inc.

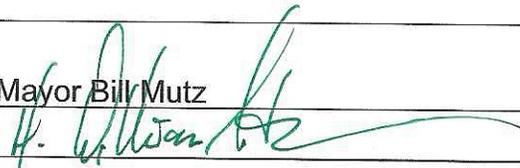
Cost of Services: Original Cost: \$1,900,000 Ending Cost: \$2,047,547

Contract Start Date: 9/19/2023 Contract End Date: 1/19/2024

Rate each of the criteria on a scale of 1 to 10, with 10 representing that you were very satisfied (and would hire the Consultant /individual again) and 1 representing that you were very unsatisfied (and would never hire the Consultant /individual again). Please rate each of the criteria to the best of your knowledge. If you do not have sufficient knowledge of past performance in a particular area, leave it blank.

| NO | CRITERIA   | UNIT   | SCORE |
|----|--|--------|-------|
| 1  | Ability to manage cost   | (1-10) | 10    |
| 2  | Ability to maintain project schedule (complete on-time/early)                    | (1-10) | 9     |
| 3  | Quality of workmanship   | (1-10) | 10    |
| 4  | Professionalism and ability to manage  | (1-10) | 10    |
| 5  | Close out process  | (1-10) | 9     |
| 6  | Ability to communicate with Client's staff                                       | (1-10) | 10    |
| 7  | Ability to resolve issues promptly   | (1-10) | 10    |
| 8  | Ability to follow protocol   | (1-10) | 10    |
| 9  | Ability to maintain proper documentation   | (1-10) | 10    |
| 10 | Appropriate application of technology  | (1-10) | 9     |
| 11 | Overall Client satisfaction and comfort level in hiring                          | (1-10) | 10    |
| 12 | Ability to offer solid recommendations   | (1-10) | 10    |
| 13 | Ability to facilitate consensus and commitment to the plan of action among staff | (1-10) | 10    |

Printed Name of Evaluator Mayor Bill Mutz

Signature of Evaluator: 

Please fax or email the completed survey to: jack@registerconstruction.net



## Drug Free Workplace Statement

Pursuant to Florida Statute § 287.087, Register Construction & Engineering, Inc. is a Drug Free Workplace. We certify that our company:

1. Publishes a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance is prohibited in the workplace and outlines specific actions that will be taken against employees for violations.
2. Inform employees about:
  - The dangers of drug abuse in the workplace
  - The company's policy of maintaining a drug-free workplace
  - Any available drug counseling, rehabilitation, and employee assistance programs
  - The penalties that may be imposed for drug abuse violations.
3. Provides all employees engaged in providing services under the contract with a copy of the above-referenced statement.
4. Require employees to:
  - Abide by the terms of the statement
  - Notify the employer of any criminal drug statute conviction for a violation occurring in the workplace no later than five (5) days after such conviction.
5. Have adopted measures to:
  - Discipline any employee convicted of a drug-related offense in the workplace; or
  - Require satisfactory participation in a drug abuse assistance or rehabilitation program.
6. Make a good-faith effort to continue to maintain a drug-free workplace through the implementation of this program.

July 24, 2025

## POLK COUNTY, A POLITICAL SUBDIVISION OF THE STATE OF FLORIDA

### ADDENDUM #1

#### RFP 25-544, Construction Manager at Risk (CMAR) Continuing Services

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This addendum is issued to clarify, add to, revise and/or delete items of the RFP Documents for this work. This Addendum is a part of the RFP Documents and acknowledgment of its receipt should be noted on the Addendum.

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Contained within this addendum: Questions/answers and documents uploaded to FTP Site.

To obtain a copy of requested documents please go the following FTP site: <https://ftp3.polk-county.net>, you will be prompted for a User ID and Password. The User ID is *procurevondor* and the password is *solicitation*. After you have logged in to the FTP site, double click on the file folder "**RFP 25-544, RFP Attachments**", select "Open" or "Save As" to download the proposal documents. If you need assistance accessing this website due to ADA or any other reason, please email Tabatha Shirah at [tabathashirah@polk-county.net](mailto:tabathashirah@polk-county.net).

*Tabatha Shirah*

Tabatha Shirah

Procurement Analyst

Procurement Division

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**This Addendum sheet should be signed and returned with your submittal. This is the only acknowledgment required.**

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Signature: *Just Register III*

Printed Name: LESTER REGISTER III

Title: PRESIDENT

Company: REGISTER CONSTRUCTION

**Addendum #1**

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**Question 1:** Could you please provide who are the firms under the current CMAR Continuing Services Contract and provide a copy of their proposals for the previous RFP?

**Answer 1:** Yes, please refer to the instructions provided on page one of this addendum for accessing the "RFP 25-544, RFP Attachments" folder on the FTP site. These documents are for informational purposes only and will not be incorporated into the resulting agreements for RFP 25-544.

**Question 2:** Can you clarify how the county will procure a CM from the chosen pool of contractors for a project under this contract (i.e. will a firm be chosen and asked to give a GMP or will all the firms be invited to hard bid the project)?

**Answer 2:** The selection of a CM will be done in accordance with our Procurement Procedures Section 5.10:

**5.10 CONSTRUCTION MANAGERS AT RISK WITH CONTINUING CONTRACTS**

Selection Procedures for Construction Managers at Risk with Continuing Contracts To select a construction manager at risk ("CM at Risk") that has an existing continuing contract with the County, the Division Director may use the following process, in the order listed:

1. Verify that the proposed project is consistent with the scope of services in the Request For Proposal (the "RFP") from which the CM's at Risk were selected. If the answer is affirmative, proceed to Step 2. If the answer is negative, contact the Procurement Director for further assistance.
2. Review the current list of CM's at Risk procured under the RFP to determine whether or not any of these firms have the expertise, experience, and personnel required for the project being proposed. Elevate those firms that meet these criteria to the next step.
3. Review this list to determine whether the past projects have been satisfactory or not. Elevate those firms with a minimum of satisfactory past performance to the next step.
4. Review the firm(s) selected from Step 3 to determine whether the firm meets the needs of the proposed project as further outlined in this Step 4. Some of the qualifying factors for the firms(s) to meet the needs of the County might be: Project Manager that will be assigned to the project; location of this person and other key personnel that will work on the project; and/or, for phased projects, whether a particular CM at Risk has performed previous phases, pre-construction services, or significant portions of the project. Special needs of the proposed project and scope of work should be addressed during this review. Consideration may be given to proposed sub-consultants or subcontractors. Greater consideration may also be given to firms with higher past performance evaluation scores than the minimum requirement set forth in Step 3, so long as supporting documentation is submitted in accordance with the requirement below.
5. If multiple firms remain after Step 4, review the total amount of money the County has contracted, under the RFP, with each of the remaining firms during the last 24-month period. (A report of these contracts can be obtained from the Procurement Division.) Select the firm with the lowest dollar volume during the last 24-month period.

**RFP 25-544, Construction Manager at Risk (CMAR) Continuing Services**

**Addendum #1**

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**Question 3:** Regarding the Surveys, if we are submitting an on-going project, the respondent will not be able to answer question #5 – Close Out Process (would be an N/A). Will that count against the average score, since we would not be eligible to receive all “10s” for that survey?

**Answer 3:** No, it will not be counted against you. If the project is not complete evaluator should leave it blank or put N/A. .

**Question 4:** If a contractor is submitting a proposal the CMAR Continuing Services RFP, will it count against a contractor if they also submit to a County CMAR RFP for project specific jobs?

**Answer 4:** No.

July 24, 2025

**POLK COUNTY, A POLITICAL SUBDIVISION OF THE STATE OF FLORIDA**

**ADDENDUM #2**

**RFP 25-544, Construction Manager at Risk (CMAR) Continuing Services**

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This addendum is issued to clarify, add to, revise and/or delete items of the RFP Documents for this work. This Addendum is a part of the RFP Documents and acknowledgment of its receipt should be noted on the Addendum.

---

Contained within this addendum: Questions and answers.

*Tabatha Shirah*

Tabatha Shirah

Procurement Analyst

Procurement Division

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**This Addendum sheet should be signed and returned with your submittal. This is the only acknowledgment required.**

---

Signature: *Lester Register III*

Printed Name: LESTER REGISTER III

Title: PRESIDENT

Company: REGISTER CONSTRUCTION

## RFP 25-544, Construction Manager at Risk (CMAR) Continuing Services

### Addendum #2

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**Question 1:** In Addendum #1, the County indicated that past performance surveys will not be penalized for incomplete projects - 1) Will in-progress projects, including those currently in construction or preconstruction phases, be evaluated on an equal footing to completed ones? 2) Specifically, can we include projects currently in preconstruction where CM services have been initiated but construction has not yet begun?

**Answer 1:** 1) Yes  
2) Yes

**Question 2:** The RFP states that electronic proposal submittals will be accepted. Could you kindly confirm: 1) Should the electronic submittal be a single consolidated PDF or seven separate PDFs (one per required Tab)? 2) Also, could you please clarify what exactly the County expects proposers to submit under the file titled 'RFP-25-544 Submittal Documents' --Should this include only the County-provided forms, or does it refer to the entire proposal package (forms + narrative tabs + attachments)?

**Answer 2:** 1) Upload each "Tab" as a PDF and Please use the name convention provided in RFP Package, page 3-4.  
2) The Tab labeled "RFP-25-544 Submittal Documents," proposers will upload any forms requiring signature from RFP Package and signed addendums.

## Proposers Incorporation Information

(Submittal Page)

The following section should be completed by all bidders and submitted with their bid submittal:

Company Name: Register Construction & Engineering, Inc.

DBA/Fictitious Name (if applicable): \_\_\_\_\_

TIN #: 59-1419729

Address: 3730 New Tampa Highway

City: Lakeland

State: Florida

Zip Code: 33813

County: Polk

Note: Company name must match legal name assigned to the TIN number. A current W9 should be submitted with your bid submittal.

Contact Person: Jack Wood

Phone Number: 863-688-7775

Cell Phone Number: 863-608-5408

Email Address: jack@registerconstruction.net

Type of Organization (select one type)

- Sole Proprietorship
- Partnership
- Non-Profit
- Sub Chapter
- Joint Venture
- Corporation
- LLC
- LLP
- Publicly Traded
- Employee Owned

State of Incorporation: 10/17/1972

The Successful vendor must complete and submit this form prior to award. The Successful vendor must invoice using the company name listed above.

**EMPLOYMENT ELIGIBILITY VERIFICATION (E-VERIFY) CERTIFICATION**

(Florida Statutes, Section 448.095)

PROJECT NAME: 25-544, Construction Manager at Risk Continuing Services

The undersigned, as an authorized officer of the contractor identified below (the "Contractor"), having full knowledge of the statements contained herein, hereby certifies to Polk County, a political subdivision of the State of Florida (the "County"), by and on behalf of the Contractor in accordance with the requirements of Section 448.095, Florida Statutes, as related to the contract entered into by and between the Contractor and the County on or about the date hereof, whereby the Contractor will provide labor, supplies, or services to the County in exchange for salary, wages, or other remuneration (the "Contract"), as follows:

1. Unless otherwise defined herein, terms used in this Certification which are defined in Section 448.095, Florida Statutes, as may be amended from time to time, shall have the meaning ascribed in said statute.

2. Pursuant to Section 448.095(5), Florida Statutes, the Contractor, and any subcontractor under the Contract, must register with and use the E-Verify system to verify the work authorization status of all new employees of the Contractor or subcontractor. The Contractor acknowledges and agrees that (i) the County and the Contractor may not enter into the Contract, and the Contractor may not enter into any subcontracts thereunder, unless each party to the Contract, and each party to any subcontracts thereunder, registers with and uses the E-Verify system; and (ii) use of the U.S. Department of Homeland Security's E-Verify System and compliance with all other terms of this Certification and Section 448.095, Fla. Stat., is an express condition of the Contract, and the County may treat a failure to comply as a material breach of the Contract.

3. By entering into the Contract, the Contractor becomes obligated to comply with the provisions of Section 448.095, Fla. Stat., "Employment Eligibility," as amended from time to time. This includes but is not limited to utilization of the E-Verify System to verify the work authorization status of all newly hired employees, and requiring all subcontractors to provide an affidavit attesting that the subcontractor does not employ, contract with, or subcontract with, an unauthorized alien. The Contractor shall maintain a copy of such affidavit for the duration of the Contract. Failure to comply will lead to termination of the Contract, or if a subcontractor knowingly violates the statute or Section 448.09(1), Fla. Stat., the subcontract must be terminated immediately. If the Contract is terminated pursuant to Section 448.095, Fla. Stat., such termination is not a breach of contract and may not be considered as such. Any challenge to termination under this provision must be filed in the Tenth Judicial Circuit Court of Florida no later than 20 calendar days after the date of termination. If the Contract is terminated for a violation of Section 448.095, Fla. Stat., by the Contractor, the Contractor may not be awarded a public contract for a period of 1 year after the date of termination. The Contractor shall be liable for any additional costs incurred by the County as a result of the termination of the Contract. Nothing in this Certification shall be construed to allow intentional discrimination of any class protected by law.

Executed this 7<sup>th</sup> day of August, 2025

**ATTEST:**

**CONTRACTOR:**

By:   
PRINTED NAME: MIKE BUTLER  
Its: Treasurer TREASURER

By:   
PRINTED NAME: LESTER RUFFOLO III  
Its: PRESIDENT

**AFFIDAVIT CERTIFICATION IMMIGRATION LAWS**

SOLICITATION NO.: RFP 25-544, Construction Manager at Risk Continuing Services

POLK COUNTY WILL NOT INTENTIONALLY AWARD COUNTY CONTRACTS TO ANY CONSULTANT WHO KNOWINGLY EMPLOYS UNAUTHORIZED ALIEN WORKERS, CONSTITUTING A VIOLATION OF THE EMPLOYMENT PROVISIONS CONTAINED IN 8 U.S.C. SECTION 1324 a(e) {SECTION 274A(e) OF THE IMMIGRATION AND NATIONALITY ACT ("INA").

POLK COUNTY MAY CONSIDER THE EMPLOYMENT BY ANY CONSULTANT OF UNAUTHORIZED ALIENS A VIOLATION OF SECTION 274A(e) OF THE INA. SUCH VIOLATION BY THE RECIPIENT OF THE EMPLOYMENT PROVISIONS CONTAINED IN SECTION 274A(e) OF THE INA SHALL BE GROUNDS FOR UNILATERAL CANCELLATION OF THE CONTRACT BY POLK COUNTY.

BIDDER ATTESTS THAT THEY ARE FULLY COMPLIANT WITH ALL APPLICABLE IMMIGRATION LAWS (SPECIFICALLY TO THE 1986 IMMIGRATION ACT AND SUBSEQUENT AMENDMENTS).

Company Name: REGISTER CONSTRUCTION

Signature: [Handwritten Signature]

Title: PRESIDENT

Date: 8/7/25

State of: FLORIDA

County of: Polk

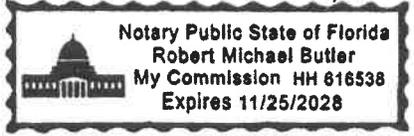
The foregoing instrument was acknowledged before me by means of  physical presence or  online notarization, this 7<sup>th</sup> day of August, 2025, by LESTER D. REGISTER III (name) as PRESIDENT (title of officer) of REGISTER CONSTRUCTION LLC (entity name), on behalf of the company, who  is personally known to me or  has produced \_\_\_\_\_ as identification.

Notary Public Signature: [Handwritten Signature]

Printed Name of Notary Public: ROBERT MICHAEL BUTLER

Notary Commission Number and Expiration: 11-25-2028

(AFFIX NOTARY SEAL)



# Request for Taxpayer Identification Number and Certification

Go to [www.irs.gov/FormW9](http://www.irs.gov/FormW9) for instructions and the latest information.

**Give form to the  
requester. Do not  
send to the IRS.**

**Before you begin.** For guidance related to the purpose of Form W-9, see *Purpose of Form*, below.

|  |   |   |
|--|---|---|
| <b>Print or type.</b><br>See <i>Specific Instructions</i> on page 3. | <p><b>1</b> Name of entity/individual. An entry is required. (For a sole proprietor or disregarded entity, enter the owner's name on line 1, and enter the business/disregarded entity's name on line 2.)</p> <p><b>REGISTER CONSTRUCTION &amp; ENGINEERING INC</b></p>   |   |
|  | <p><b>2</b> Business name/disregarded entity name, if different from above.</p>   |   |
|  | <p><b>3a</b> Check the appropriate box for federal tax classification of the entity/individual whose name is entered on line 1. Check only <b>one</b> of the following seven boxes.</p> <p> <input type="checkbox"/> Individual/sole proprietor                    <input type="checkbox"/> C corporation                    <input checked="" type="checkbox"/> S corporation                    <input type="checkbox"/> Partnership                    <input type="checkbox"/> Trust/estate<br/> <input type="checkbox"/> LLC. Enter the tax classification (C = C corporation, S = S corporation, P = Partnership) . . . . .<br/> <b>Note:</b> Check the "LLC" box above and, in the entry space, enter the appropriate code (C, S, or P) for the tax classification of the LLC, unless it is a disregarded entity. A disregarded entity should instead check the appropriate box for the tax classification of its owner.<br/> <input type="checkbox"/> Other (see instructions)             </p> | <p><b>4</b> Exemptions (codes apply only to certain entities, not individuals; see instructions on page 3):</p> <p>Exempt payee code (if any) _____</p> <p>Exemption from Foreign Account Tax Compliance Act (FATCA) reporting code (if any) _____</p> <p style="text-align: right;"><i>(Applies to accounts maintained outside the United States.)</i></p> |
|  | <p><b>3b</b> If on line 3a you checked "Partnership" or "Trust/estate," or checked "LLC" and entered "P" as its tax classification, and you are providing this form to a partnership, trust, or estate in which you have an ownership interest, check this box if you have any foreign partners, owners, or beneficiaries. See instructions . . . . . <input type="checkbox"/></p>  |   |
|  | <p><b>5</b> Address (number, street, and apt. or suite no.). See instructions.</p> <p><b>3730 NEW TAMPA HWY</b></p>   | <p>Requester's name and address (optional)</p> <p><b>Polk County State of Florida</b></p>   |
|  | <p><b>6</b> City, state, and ZIP code</p> <p><b>LAKELAND, FL 33815</b></p>  | <p><b>330 West Church Street</b></p> <p><b>Bartow, FL 33831</b></p>   |
|  | <p><b>7</b> List account number(s) here (optional)</p>  |   |

## Part I Taxpayer Identification Number (TIN)

Enter your TIN in the appropriate box. The TIN provided must match the name given on line 1 to avoid backup withholding. For individuals, this is generally your social security number (SSN). However, for a resident alien, sole proprietor, or disregarded entity, see the instructions for Part I, later. For other entities, it is your employer identification number (EIN). If you do not have a number, see *How to get a TIN*, later.

|                                       |   |   |   |   |   |   |   |   |   |
|---------------------------------------|---|---|---|---|---|---|---|---|---|
| <b>Social security number</b>         |   |   |   |   |   |   |   |   |   |
|                                       |   |   | - |   |   |   |   |   |   |
| <b>or</b>                             |   |   |   |   |   |   |   |   |   |
| <b>Employer identification number</b> |   |   |   |   |   |   |   |   |   |
| 5                                     | 9 | - | 1 | 4 | 1 | 9 | 7 | 2 | 9 |

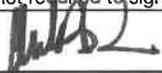
**Note:** If the account is in more than one name, see the instructions for line 1. See also *What Name and Number To Give the Requester* for guidelines on whose number to enter.

## Part II Certification

Under penalties of perjury, I certify that:

1. The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me); and
2. I am not subject to backup withholding because (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding; and
3. I am a U.S. citizen or other U.S. person (defined below); and
4. The FATCA code(s) entered on this form (if any) indicating that I am exempt from FATCA reporting is correct.

**Certification instructions.** You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and, generally, payments other than interest and dividends, you are not required to sign the certification, but you must provide your correct TIN. See the instructions for Part II, later.

|                  |                          |   |      |          |
|------------------|--------------------------|---|------|----------|
| <b>Sign Here</b> | Signature of U.S. person |  | Date | 4-7-2025 |
|------------------|--------------------------|---|------|----------|

## General Instructions

Section references are to the Internal Revenue Code unless otherwise noted.

**Future developments.** For the latest information about developments related to Form W-9 and its instructions, such as legislation enacted after they were published, go to [www.irs.gov/FormW9](http://www.irs.gov/FormW9).

### What's New

Line 3a has been modified to clarify how a disregarded entity completes this line. An LLC that is a disregarded entity should check the appropriate box for the tax classification of its owner. Otherwise, it should check the "LLC" box and enter its appropriate tax classification.

New line 3b has been added to this form. A flow-through entity is required to complete this line to indicate that it has direct or indirect foreign partners, owners, or beneficiaries when it provides the Form W-9 to another flow-through entity in which it has an ownership interest. This change is intended to provide a flow-through entity with information regarding the status of its indirect foreign partners, owners, or beneficiaries, so that it can satisfy any applicable reporting requirements. For example, a partnership that has any indirect foreign partners may be required to complete Schedules K-2 and K-3. See the Partnership Instructions for Schedules K-2 and K-3 (Form 1065).

### Purpose of Form

An individual or entity (Form W-9 requester) who is required to file an information return with the IRS is giving you this form because they



# CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)

12/31/2024

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

**IMPORTANT:** If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

|  |  |  |  |
|--|--|--|--|
| <b>PRODUCER</b><br>Harper Insurance Group, LLC<br>4625 East Bay Drive Ste 302<br>Clearwater FL 33764   |  | <b>CONTACT NAME:</b> Catherine Stergeos<br><b>PHONE (A/C, No, Ext):</b> 727-725-1703<br><b>E-MAIL ADDRESS:</b> cstergeos@harperinsgrp.com<br><b>FAX (A/C, No):</b> |  |
| <b>INSURED</b><br>Register Construction & Engineering, Inc.<br>3730 New Tampa Hwy<br>Lakeland FL 33815 |  | <b>INSURER(S) AFFORDING COVERAGE</b><br>INSURER A : Insurance Co. of the West<br>INSURER B :<br>INSURER C :<br>INSURER D :<br>INSURER E :<br>INSURER F :           |  |
|  |  | <b>NAIC #</b><br>ICW   |  |

**COVERAGES**

CERTIFICATE NUMBER: 20241231135120085

REVISION NUMBER:

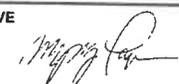
THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

| INSR LTR | TYPE OF INSURANCE  | ADDL SUBR INSD WVD                           | POLICY NUMBER      | POLICY EFF (MM/DD/YYYY) | POLICY EXP (MM/DD/YYYY) | LIMITS  |
|----------|--|--|--------------------|-------------------------|-------------------------|---|
|          | <b>COMMERCIAL GENERAL LIABILITY</b><br><input type="checkbox"/> CLAIMS-MADE <input type="checkbox"/> OCCUR<br>GEN'L AGGREGATE LIMIT APPLIES PER:<br><input type="checkbox"/> POLICY <input type="checkbox"/> PRO-JECT <input type="checkbox"/> LOC<br>OTHER: |  |                    |                         |                         | EACH OCCURRENCE \$<br>DAMAGE TO RENTED PREMISES (Ea occurrence) \$<br>MED EXP (Any one person) \$<br>PERSONAL & ADV INJURY \$<br>GENERAL AGGREGATE \$<br>PRODUCTS - COMP/OP AGG \$<br>\$                  |
|          | <b>AUTOMOBILE LIABILITY</b><br><input type="checkbox"/> ANY AUTO<br><input type="checkbox"/> OWNED AUTOS ONLY <input type="checkbox"/> SCHEDULED AUTOS NON-OWNED AUTOS ONLY<br><input type="checkbox"/> HIRED AUTOS ONLY                                     |  |                    |                         |                         | COMBINED SINGLE LIMIT (Ea accident) \$<br>BODILY INJURY (Per person) \$<br>BODILY INJURY (Per accident) \$<br>PROPERTY DAMAGE (Per accident) \$<br>\$   |
|          | <b>UMBRELLA LIAB</b> <input type="checkbox"/> OCCUR<br><b>EXCESS LIAB</b> <input type="checkbox"/> CLAIMS-MADE<br>DED RETENTION \$   |  |                    |                         |                         | EACH OCCURRENCE \$<br>AGGREGATE \$<br>\$  |
| A        | <b>WORKERS COMPENSATION AND EMPLOYERS' LIABILITY</b><br>ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH)<br>If yes, describe under DESCRIPTION OF OPERATIONS below  | Y/N<br><input checked="" type="checkbox"/> N | N/A Y WFL216212018 | 01/01/2025              | 01/01/2026              | <input checked="" type="checkbox"/> PER STATUTE <input type="checkbox"/> OTH-ER<br>E.L. EACH ACCIDENT \$ 1,000,000<br>E.L. DISEASE - EA EMPLOYEE \$ 1,000,000<br>E.L. DISEASE - POLICY LIMIT \$ 1,000,000 |

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

Workers Comp Waiver of Subrogation is provided in favor of Polk County for all work performed for the County.

**CERTIFICATE HOLDER****CANCELLATION**

|  |  |
|--|--|
| Polk County a political subdivision of the State of Florida<br>330 West Church Street<br>PO Box 9005 Drawer AS05<br>Bartow FL 33831-9005<br>Email: CONTRACTORLICENSING@POLK-COUNTY.NET | SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.<br>AUTHORIZED REPRESENTATIVE<br> |
|--|--|

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