



RESPONSE TO



RFP #25-544

CONSTRUCTION MANAGEMENT AT RISK
CONTINUING SERVICES

PREPARED FOR:

Polk County Procurement Division
330 West Church Street, Room 150
Bartow, Florida 33830

SUBMITTED BY:

Miller Construction Management, LLC
3970 S. Pipkin Rd, Lakeland, FL 33811
Ph: 863-688-3060
corey.miller@jfpetrogroup.com

Proposers Incorporation Information

(Submittal Page)

The following section should be completed by all bidders and submitted with their bid submittal:

Company Name: Miller Construction Management Services, LLC

DBA/Fictitious Name (if applicable): JF Construction Services

TIN #: 71-0867456

Address: 3970 Pipkin Rd South

City: Lakeland

State: Florida

Zip Code: 33811

County: Polk County

Note: Company name must match legal name assigned to the TIN number. A current W9 should be submitted with your bid submittal.

Contact Person: Corey Miller

Phone Number: 863-688-3060

Cell Phone Number: 863-899-1999

Email Address: corey.miller@jfpetrogroup.com

Type of Organization (select one type)

- ☐ Sole Proprietorship
- ☐ Partnership
- ☐ Non-Profit
- ☐ Sub Chapter
- ☐ Joint Venture
- ☒ Corporation
- ☐ LLC
- ☐ LLP
- ☐ Publicly Traded
- ☐ Employee Owned

State of Incorporation: Florida

The Successful vendor must complete and submit this form prior to award. The Successful vendor must invoice using the company name listed above.

POLK COUNTY

CONSTRUCTION MANAGEMENT AT RISK SERVICES

RFP 25-544

GENERAL SERVICES INCLUDE:

- High-quality Construction Management (CM) services for minor projects.
- Planning activities, cost estimates, or a combination of minor construction, renovation, and remodeling tasks.
- Renovation, remodeling, and/or retrofitting of building systems in existing facilities.
- Providing disaster recovery services as directed
- Ensuring that the construction budget for continuing services contracts does not exceed budget.

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When you trust Miller Construction Management to be your partner in the building process, you get innovative solutions, lean construction tools, and proven best practices.



863.688.3060
www.jfpetrogroup.com

3970 Pipkin Rd South
Lakeland, FL, 33811

A JF Company.

August 11, 2025

Polk County Procurement Division
330 West Church Street, Rm 150
Bartow, Florida 33830

RE: RFP 25-544 – CMAR Services

Dear Members of the Selection Committee,

On behalf of **Miller Construction Management, A JF Company**, I am pleased to submit our proposal in response to Polk County's **RFP 25-544**. We appreciate the opportunity to present our qualifications and demonstrate why we are uniquely positioned to deliver this project to your expectations.

Company Overview

Miller Construction Management has been operating as the same incorporated entity for over **22 years**, serving public- and private-sector clients across Florida with a consistent commitment to quality, safety, and cost-effective results. We currently employ **30 full-time self-performing team members** across our operations, allowing us to provide both the capacity and expertise to meet Polk County's needs.

As requested in the RFP, we have enclosed the following documentation in our proposal package:

- **Proof of Incorporation** – Official registration with the Florida Secretary of State.
- **State of Florida Certified General Contractor License** – Current and in good standing.

Performance Record

Miller Construction Management is proud to have maintained an exceptional performance record. Over the last **ten (10) years**, we have had **zero** litigation, major disputes, contract defaults, or liens. This history reflects our commitment to proactive communication, collaborative problem-solving, and ethical business practices.

We are confident that our experience, resources, and proven track record make Miller Construction Management the ideal partner for Polk County on this important project. We look forward to the opportunity to work with your team and bring your projects to successful completion.

Thank you for your consideration. Should you have any questions or require additional information, please feel free to contact me directly at 863-688-3060.

Respectfully Submitted,

A handwritten signature in black ink, appearing to read 'Corey J. Miller', is written over a light blue rectangular background.

Corey J Miller, CGC, LEED AP
COO, Miller Construction Management

863-688-3060
www.millerconstructionmanagement.com

State of Florida Certified General
Contractor License #CGC062694

LICENSES - FLORIDA SECRETARY OF STATE ANNUAL REPORT

State of Florida Department of State

I certify from the records of this office that MILLER CONSTRUCTION MANAGEMENT, LLC is a limited liability company organized under the laws of the State of Florida, filed on July 18, 2023, effective January 30, 2002.

The document number of this limited liability company is L23000337383.

I further certify that said limited liability company has paid all fees due this office through December 31, 2025, that its most recent annual report was filed on February 10, 2025, and that its status is active.

*Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this
the Tenth day of February, 2025*




Secretary of State

Tracking Number: 9957652527CC

To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.

<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>

LICENSES - FLORIDA STATE GENERAL CONTRACTING LICENSE



CONSTRUCTION MANAGEMENT AT RISK

Miller Construction Management, Inc., knows that working as a collaborative team is key to a successful project. Our approach provides the greatest degree of owner advocacy, promotes a team environment, and stresses project quality and safety.

PRECONSTRUCTION PHASE

The ultimate goal of any construction project is to deliver a facility that meets the needs of its owners as well as its end users.

Our comprehensive array of preconstruction expertise allows us to meet a wide range of criteria, from budget and schedule considerations to functional and aesthetic requirements. The underlying commitment to you, the customer, is built on the following three actions :

We listen.

We ask the right questions.

We seek creative solutions.

Our success is achieved upon completion and turn-over of a facility that fulfills your needs at the highest quality for the lowest reasonable cost.

PRECONSTRUCTION SERVICES

- Program Validation
- Design Development
- Constructability Analysis
- Life Cycle Cost Analysis
- Value Engineering
- Procurement Analysis and Process
- Safety Planning
- Scheduling
- Quality Planning

ESTIMATING SOFTWARE

Our estimating software, Sage 100 Contractor, facilitates our detailed approach by maintaining libraries of detailed cost elements that are populated and continuously updated with cost information gathered from actual current company-wide costs data.

Five ways Sage Estimating improves accuracy:

1. Uses up-to-date, trade-specific cost databases for final numbers you can trust
2. Eliminates manual calculations and reduces the risk of overlooked items
3. Enables last-minute changes with quick precision
4. Standardizes the bid process
5. Removes spreadsheet liabilities such as hidden cells and broken formulas

BUDGET ESTIMATING

At the inception of a project, our estimating team reviews current design documents and reviews historical data stored in our estimating software, Sage 100 Contractor. This program facilitates our detailed approach by maintaining libraries of detailed cost elements that are populated and continuously updated with MCM cost information gathered from actual current company-wide costs data.

The estimating team determines a conceptual estimate of probable costs based on MCM's current cost database, subcontractor/supplier input, as well as the following factors:

- Conditions and circumstances surrounding the subcomponent
- Material Quantity
- Market Conditions
- Escalation

VALUE ENGINEERING

Value Engineering is an on-going process that identifies systems and components that can be designed or constructed in a more cost effective manner. The value engineering process begins with the first review of the design documents. The first value engineering review will include cross referencing any VE we have used from previous similar projects. From this point until the final GMP, we will track all value engineering ideas for both the owner and the design team to review and maintain a log of items as either accepted, rejected, or pending approval. We will specifically coordinate with the Architect during the design phase to determine any critical specification or building system for which value engineering alternates are not desired. Each value engineering suggestion will be submitted to the owner for review and acceptance before being incorporated into the design.

CONSTRUCTABILITY ANALYSIS

Constructability is initially analyzed during the design phase by the core team to assess any potential construction sequence or system conflicts. Addressing these issues ensures that the proper construction materials and systems are used for the project. Any issues that are discovered are discussed between the Owner and our core team, and then addressed in the development of the Contract Documents.

MASTER PROJECT SCHEDULE

Optimal schedule development is critical because labor costs are the largest single project expenditure, and construction projects are intrinsically driven by time frames for activity completion. Our Project Manager will create a Master Schedule using Primavera Suretrak, a computerized scheduling program in a Critical Path Method (CPM) format. The Master Schedule represents the overall project strategy, objectives and activities set to time scale. It is the framework from which all project time control information is developed. It also serves as a baseline against which project progress is measured. Our team will work closely with the Owner and the design team to review, evaluate and refine the Master Schedule.

COMPETITIVE BIDDING

Attracting quality trade contractors and subcontractors to our projects is of critical importance to the competitive outcome of the bidding process as well as the overall success of the project. Our team is well positioned to maximize participation of local subcontractors and suppliers due to our recent experience in building parks in Central Florida. Our streamlined subcontractor pre-qualification process ensures that we approve the most qualified, financially solvent, and quality firms before they can submit bid proposals.

OWNER-DIRECT PURCHASE PROGRAM & SALES TAX SAVINGS

In compliance with Florida Statutes and the Owner's policies, Miller Construction Management, Inc., can administer Owner-Direct Purchases for selected materials. This approach allows the Owner to maximize their budget, while minimizing risk. We start by identifying appropriate direct purchase materials and equipment. Once identified, we will ask our subcontractors to separate unit costs, excluding installation, for these items. It should be noted that warranty responsibility remains with these subcontractors. Next, we will provide the Owner with detailed descriptions and unit pricing in preparation of purchase orders. We always track and log delivery progress, review vendor invoices for payment authorization, and log direct purchases in the Schedule of Values.

CONTRACT COMPLIANCE CONTROL

Contract compliance starts early on when our pre-construction department develops detailed scopes of work during the bid process. The received bids are then reviewed and scope meetings are held with the three most competitive bidders. Once a subcontractor has been selected, a contract will be issued including a detailed scope of work and an enumeration of plans and specifications for the entire project. Once work has commenced, our superintendent will inspect the delivery of critical items and verify the materials have been approved through the submittal process. The superintendent will continuously monitor the installation of the work and will ensure they are fulfilling their contract. In addition, our project manager will inspect the work at during site visits.

CONSTRUCTION PHASE

Our extensive experience with parks and municipal buildings provides valuable best practices that form a foundation of success for the construction phase of this project.

- Our fully committed, best qualified project team will be available at the start of the project with the proper focus and resources to “hit the ground running”
- Our intimate knowledge of the subcontract market in Central Florida
- Our commitment to using pre-qualified, cost-conscious, and quality-focused subcontractors and vendors
- Our ability to maintain effective communication and collaboration with our team approach
- Our project management software including project scheduling and accounting
- Our financial strength to ensure necessary manpower, materials, and equipment are employed at the site when needed

CONSTRUCTION SERVICES

- On-Site Construction Supervision
- Cost Control
- Schedule Control
- Quality Control Program
- Safety Program
- Site Logistics Coordination
- Commissioning Coordination
- Project Close-Out
- As-Built Documents
- Equipment Installation

COST CONTROL

During construction, cost control is accomplished through proper bid management, detailed cost reporting and payment procedures, management of contingency funds, and thorough review of potential cost issues and Owner change requests.

INSPECTIONS

Our team has worked successfully with the Building Department entities for years. We understand the process, requirements and procedures. We will maintain protocol and keep all team members informed at all times.

ON SITE SUPERVISION

On-Site supervision will be full time during any hours work is being performed on the project. Our work days are Monday - Friday, 7:00 am - 4:00 pm. We use weekends, if necessary, to make up any days missed due to weather delays. We will check with surrounding neighborhoods to ensure we work within the times of their noise ordinances.

* We recognize that these hours are subject to change, depending on the construction time-line as well as scheduled park activities.

CLOSE OUT

Miller Construction manages the Operations and Maintenance (O&M) and close-out process with quality as a top priority. We start during the design phase by assisting the design team in defining expectations for warranty and O&M information required of the subcontractors and vendors. We also include the commissioning agent to ensure functional performance, equipment start-up and maintenance information needed to meet the project requirements are included in the specifications as well as covered in our contracts from the very start.

QUALITY CONTROL

A properly maintained Quality Control Plan separates a good builder from an excellent builder. Setting expectations early and communicating those with potential trade contractors are key elements during preconstruction. MCM's Quality Control Plan is designed to ensure that all work is done right, complete, and free of defects the first time. The program puts a specific process in place for all of our projects that prevents mistakes by observing/inspecting work at the earliest possible opportunities throughout the building process.

Quality Control	Description	Benefit
Quality Plan	Documented program that is measurable and included in each trade contractors contract.	Incorporates A/E's checks and balances, code compliance, and promotes quality awareness.
Benchmarks	An evaluation of the first installation of any new work that is a permanent part of construction.	Eliminates defective construction patterns by establishing a reference for all future work.
First Delivery of Material Inspection	Examination of the first delivery of materials and equipment.	Prevents non-compliant materials from being installed.
First Equipment-in-place Inspection	Examination of all equipment at the initial installation stage.	Eliminates defective construction patterns by establishing a reference for all future work.
First Construction Inspection	Benchmark for means, methods, and conformance with a project's requirements.	Resolves conflicting interpretation of requirements and eliminates any defective construction pattern from the beginning.
Closure Inspection	All critical work is inspected and tested before it is enclosed below grade, under concrete, in walls, or above ceiling. Any deficiencies are corrected immediately.	Eliminates re-entry to closed spaces.
Final Inspection, Acceptance, and Punch List	Inspection of the final status of construction of a system or area.	Confirms correction of all Rolling Completion List items, final conformance to the requirements, and creates the punch list.
Activation Inspection	Inspection of the installation of equipment/systems, the surroundings to ensure that the installation is safe and meets the requirements for operations.	Any deficiencies noted will be corrected by the responsible subcontractor prior to active operation.
Start Up Inspection	Inspection of the debugged equipment/system to check that it is ready for demonstration and that it functions as required.	All non-conforming work will be corrected by the Subcontractor, paving the way for acceptance by MCM and the Owner.

SAFETY PROGRAM

Isolate Construction Area

Safety is a top priority for Miller Construction. A protection plan should be in place to isolate the general public from all construction areas. Fencing, signage, and other barriers should be located at maximum visibility, well constructed and maintained, to prevent anyone from accidentally wandering into a construction zone. When necessary, way-finding will be well placed throughout with highly visible signage to provide all pedestrians with clear direction on footpaths.

Traffic Control

During Preconstruction, we will plan the most efficient approach to maintaining the traffic flow throughout the site.

LAKELAND POLICE DEPARTMENT RENOVATIONS

City of Lakeland | Lakeland, Florida



DELIVERY METHOD

CM

PROJECT SIZE

79,703 SF

FINAL COST

\$1,086,580.28

PROJECT STAFF

Corey Miller, LEED AP
Todd Albaugh

ARCHITECT / ENGINEER

KCMH Architects

OWNER

City of Lakeland

APPLICABILITY

- Phased Renovation
- Multi-Story
- Occupied / Fully Functional Facility
- Security Clearance Requirements
- Proposed Staff

PROJECT OVERVIEW

In 2019, we provided construction management services for the phased renovation of the Lakeland Police Department Headquarters, located in downtown Lakeland, while the building remained occupied and fully operational. Constructed in 1993, this facility had remained relatively unchanged during the 20+ years of utilization. The goal of this renovation was to accommodate personnel growth, establish a more organized work group flow, and improve the overall security throughout the building.

The scope of work included phased renovations to all three floors, including updating rooms for dual purpose use (such as the briefing room), and installing new technology for public communications. Our team provided all associated mechanical, electrical, plumbing, technology systems, and fire alarm upgrades. Additionally, we coordinated the badging and background check process of all construction personnel who worked within the building.

Pictures of this project are limited due to the classified nature of the business.



RP FUNDING CENTER RENOVATIONS

City of Lakeland | Lakeland, Florida



DELIVERY METHOD

CMAR

PROJECT SIZE

101,300 SF

GMP

\$12,00,000.00

FINAL COST

\$12,300,00.00

PROJECT OVERVIEW

In association with Gilbane Building, Co, we provided construction management services for the renovations of the Lakeland Center, Jenkins Event Arena, Jenkins Concourse, New Jenkins South and North Elevator Lobbies, as well as renovations of the Sikes Exhibit Hall and pre-function spaces. Various renovations included exterior facade improvements, as well as interior updates such as ADA upgrades, concourse improvements, architectural renovations, A/V and technology upgrades, and lobby upgrades. The project took place in multiple phases while the facility remained operational.

PROJECT STAFF

Corey Miller, LEED AP
Todd Albaugh
Mike George, Jr.
Mike George, Sr.

ARCHITECT / ENGINEER

Straughn Trout Architects

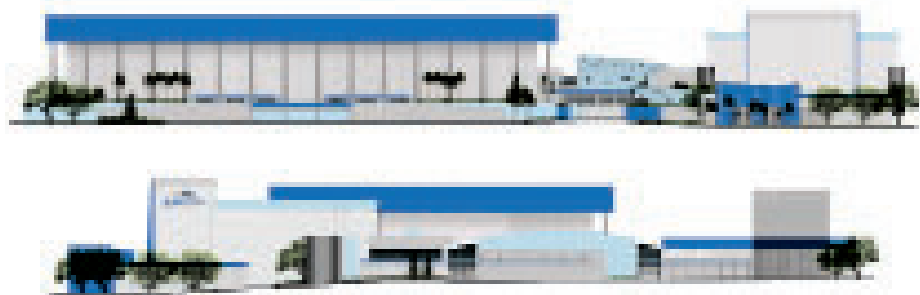
OWNER

City of Lakeland



APPLICABILITY

- Phased Renovation
- Project Size
- Contract Amount
- Multi-Story
- Delivery Method
- Proposed Staff
- Occupied / Fully
-Functional Facility



STUDENT DEVELOPMENT CENTER

Florida Polytechnic University | Lakeland, Florida



DELIVERY METHOD

CMAR

PROJECT SIZE

10,192 SF

GMP

\$2,382,125.00

FINAL COST

\$2,240,719.34

PROJECT OVERVIEW

In 2017, Miller Construction Management provided CMAR services for the new construction of the Student Development Center at FPU. This state-of-the-art facility, shaped like the University's phoenix mascot, includes spaces for indoor recreation, classrooms, faculty offices, and an ADA-compliant, geothermally heated competition-sized pool. The facility also boasts dedicated spaces for students to design and test new technologies for physical and health training.

PROJECT STAFF

Corey Miller, LEED AP

Todd Albaugh

Mike George, Jr.

ARCHITECT / ENGINEER

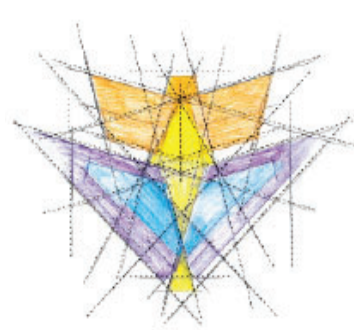
Straughn Trout Architects

OWNER

Florida Polytechnic
University

APPLICABILITY

- Higher Education
- Active Campus
- Delivery Method
- VE Cost Savings
- Proposed Staff



TAMPA MAID FOODS IDEATION CENTER EXPANSION

Tampa, Florida



DELIVERY METHOD

CMAR

PROJECT SIZE

14,500 sqft

CONTRACT VALUE

\$14 M

PROJECT STAFF

Corey Miller, LEED AP

Todd Albaugh

Mike George, Sr.

PROJECT OVERVIEW

Miller Construction Management constructed a 14,500 SF expansion to an existing 134,000 SF production and distribution facility for this frozen food manufacturer in Lakeland, Florida. The project included demolition of the company's accounting annex to make way for upgraded executive and management offices as well as a dynamic entrance with reception area for employees and visitors. The new space was specially designed and constructed to serve as an incubator for innovation and prototype development for key foodservice and retail customers, helping to educate industry personnel on concept development and flavor trends. The state-of-the-art culinary kitchen is used as a digitally-integrated teaching kitchen for meetings, menu ideations and collaborations, as well as an R&D facility to develop, test and streamline products for industry partners.

ARCHITECT / ENGINEER

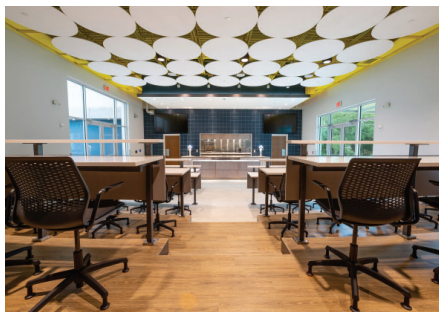
BDG Architects

OWNER

Tampa Maid Foods, Inc.

APPLICABILITY

- Delivery Method
- Cost Savings
- Proposed Staff



DEPARTMENT OF REVENUE RENOVATIONS

Lakeland, Florida



DELIVERY METHOD

CM

PROJECT SIZE
9,068 SF

FINAL COST
\$1,823,921.65

PROJECT STAFF
Corey Miller, LEED AP
Todd Albaugh

ARCHITECT / ENGINEER
The Lunz Group

OWNER
Newcastle Industries

- APPLICABILITY**
- Phased Renovation
 - Multi-Story
 - Proposed Staff
 - Occupied / Fully Functional Facility
 - Security Clearance Requirements

PROJECT OVERVIEW

In 2019, Miller Construction Management provided construction management services for the phased interior, multi-level renovations of the Department of Revenue's offices, located in downtown Lakeland.

The scope of work included renovations to the basement, 1st floor, 2nd floor, 3rd floor, lobby and exterior facades. This phased renovation included concurrently run renovations while the building remained fully operational.

These spaces were occupied by Social Services department, housing classified data. Due to the sensitive nature of the tenant's business, we were required to badge all construction personnel and were not able to take interior photos.



SCHEDULING

DEVELOPING THE MASTER PROJECT SCHEDULE

In conjunction with the owner, design team, and subcontractors, we will develop a Master Project schedule that coordinates the design and construction needs of the project with the timeline goals.

A key component to establishing this schedule is to develop a baseline schedule that starts with the scope and identifying critical milestones. We separately list each activity in a logical sequence and assign reasonable durations to start and complete each task. In doing so, we plan for efficiency and allot time to spend on tasks proportional to their value and levels of complexity.

PROJECT MANAGEMENT TECHNOLOGY

Our team brings the latest technology directly to the project site and field staff. Our project management software, Procore, allows for the simultaneous management of all phases of construction both on site and in our office for immediate communication regarding all facets of the project.

COORDINATED CONSTRUCTION SCHEDULING

We believe that when decision-makers from every trade are invited to identify handoffs, validate their sequences and establish milestones together, it creates accountability and gives everyone a wide view of the overall project. When we consult our subcontractors during the schedule development, it not only minimizes risk, but it also establishes trust that empowers our team to build quality products more effectively, safely, and on time.

DETAIL SCHEDULE ITEMS

Each major task category is broken down into detailed project activities for tracking and adherence to the schedule for all involved team members to follow.

Milestones:

- Preconstruction: Estimate Deliveries, Conferences, Subcontractor Negotiations/ Contracts
- Administrative Items: GMP Approval, Notice to Proceed, Permitting, Inspections, Certificate of Occupancy
- Submittals: Shop Drawing/ Submittal Reviews and Deliveries
- Material Delivery: Release Date, Long Lead Time Frames, Vendor/ Material Buyout/Procurement
- Construction: Mobilization, Construction, Testing, Substantial Completion
- Site Work Construction
- Building Construction
- Substantial Completion
- Final Completion

SHORT INTERVAL SCHEDULE (3-WEEK LOOK AHEAD)

Input from field staff helps to ensure the project stays on track. On a weekly basis, our Site Superintendent submits a short interval (3 week look ahead) schedule highlighting upcoming goals and detailing daily progress as subtasks. These schedules allow our team to assess and address the current schedule, identifying any potential conflicts, and picking up time to beat critical path deadlines whenever possible.

COST CONTROL

CONSTRUCTION MANAGEMENT AT-RISK (CMAR) APPROACH

Working as a collaborative team is the key to a successful project. The CMAR approach offers full-service delivery, including a thorough pre-construction phase and management of subcontractors throughout construction, building the project virtually before a shovel ever hits the ground.

PRECONSTRUCTION + DESIGN DEVELOPMENT

During pre-construction and the development of construction documents, our team will schedule and attend all meetings with the Owner, assigned Architect/Engineer Team, and all other project stakeholders to understand project intents, and provide recommendations regarding construction feasibility, labor availability, material usage, time requirements, and probable completion dates.

PRECONSTRUCTION SERVICES

- Program Validation
- Construction Documentation
- Conceptual + Detailed Cost Estimates
- Life Cycle Cost Analysis
- Sustainability Analysis
- Constructability Analysis
- Options Analysis
- Value Engineering
- Securing Long-Lead Items
- Scheduling
- Site Logistics Planning
- Safety Planning

DEEP-DIVE PRE-CONSTRUCTION SERVICES

OPTIONS ANALYSIS

Utilizing documented historical and current project information, our team will compare the specific options, costs, quality, impact on schedule, and their conformance with owner desires. The objective is to develop design alternatives that achieve the lowest cost while maintaining the original quality and function of the design.

VALUE ENGINEERING

In addition to reviewing our database of past value engineering options, our team will carefully review the design for new options. We view this process as an opportunity to develop innovative approaches to achieve the design intent.

LIFE CYCLE COST ANALYSIS

Maintenance, function, and energy consumption are important factors in the evaluation of alternative designs and materials. As advocates for long-term operability and maintainability, we will defend the Owner's interests in these critical areas.

CONSTRUCTABILITY ANALYSIS

Plans and specifications will be reviewed by our team as they are developed to minimize conflicts, overlaps, and omissions. The purpose of this is to provide a means to mitigate problems between discipline interfaces during the design and construction phases of a project. Contract documents are examined to discover any impractical or unachievable construction elements and to verify compliance with accepted value engineering decisions.

COST CONTROL (cont'd)

CMAR COST ESTIMATE MILESTONES

SCHEMATIC DESIGN (SD) ESTIMATE (30% Construction Documents)

The SD estimate builds on the established program budget by organizing costs by major construction elements. The estimating staff develops a detailed statement of construction costs based on a quantity survey of the schematic design drawings and specifications.

DESIGN DEVELOPMENT (DD) ESTIMATE (60% Construction Documents)

Using quantity surveys from the enhanced design development documents - mechanical, electrical and plumbing documentation begins to materialize. Because there is more detail for specific project components, the accuracy of the estimate is increased, allowances become real numbers, and contingencies begin to reduce. A full cost report will be provided at this time.

CONSTRUCTION DOCUMENT (CD) ESTIMATE (100% Construction Documents)

The CD estimates are the final major pricing efforts. They reflect the impact of changes that occur following the DD estimate. This estimate is sorted to reflect the bidding strategy (bid package) and provides the information required to establish bid alternates.

COST CONTROL TECHNOLOGY

SAGE ESTIMATING

We meet the challenges of pricing today's projects by strategically investing in the right tools. **Sage** facilitates our approach by maintaining libraries of detailed cost elements that are continuously updated with cost information gathered from actual current company-wide data.

Key Benefits:

- Up-to-date, trade-specific cost databases
- Elimination of manual calculation
- A standardized bid process
- Removal of spreadsheet liabilities, such as hidden cells and broken formulas

SAGE ACCOUNTING

Our team also uses Sage to manage and maintain costs through each phase of our projects, ensuring the final cost stays within budget. Capabilities include job cost tracking and billing, integrated payroll, change order management, and accounts payable/receivable.

COST CONTROL CASE STUDY



Student Development Center Florida Polytechnic University

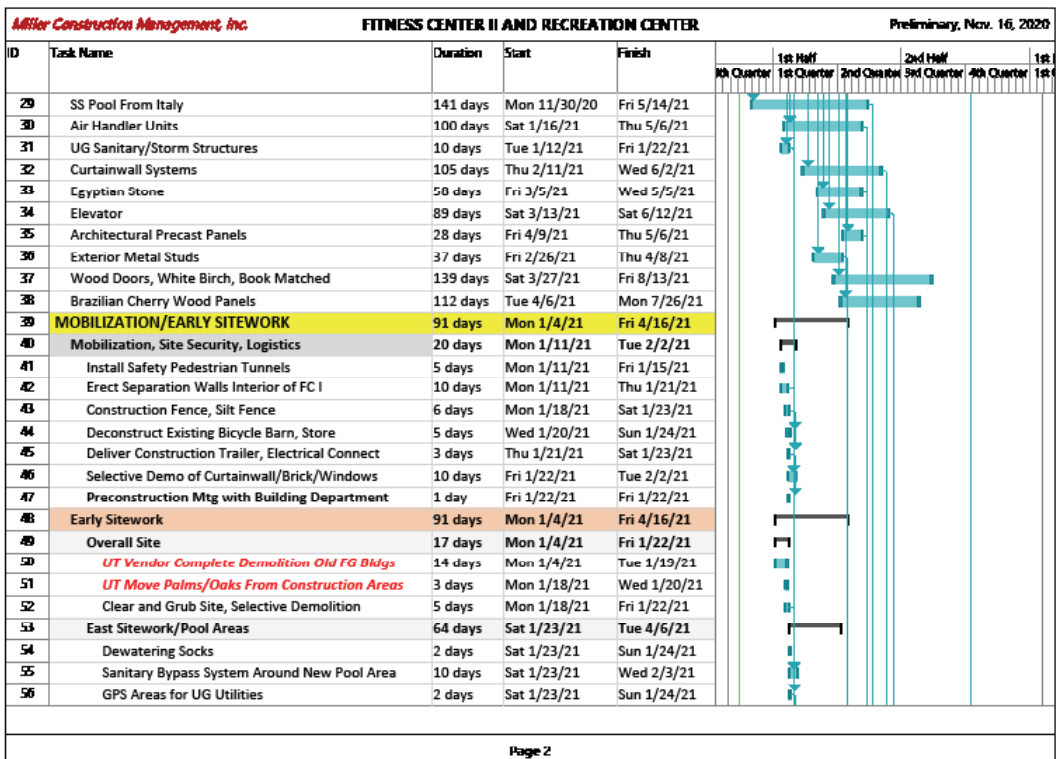
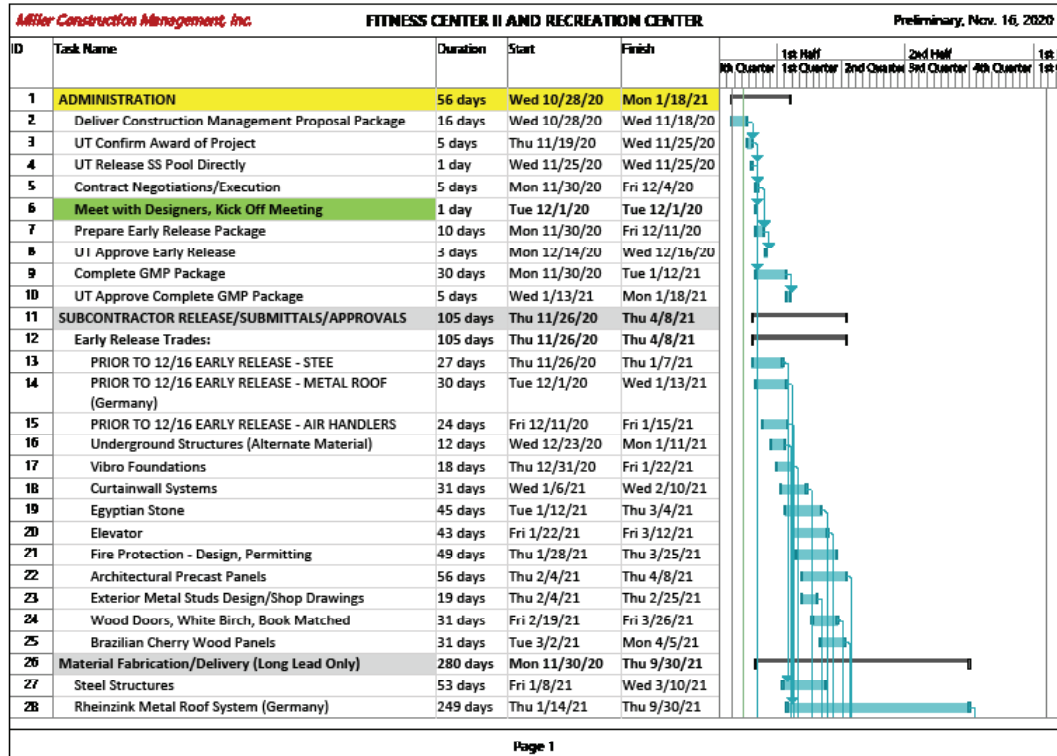
We were able to save FPU over \$140,000 by incorporating the following cost control methods:

- value engineering options
- sales tax savings on direct PO's
- self performing work
- utilizing contingency money

Total Cost Savings: \$141,405.66

PHASED SCHEDULE EXAMPLE

This schedule was specifically constructed for the renovation of the University of Tampa's 27,000 square foot Fitness Center, while the campus remained open and operating. In order to achieve their 13-month plan, we developed this schedule with a 6-day work week for the first 4 months to address Sitework and Structures. The rest of the schedule reflects a 7-day work week.



PHASED SCHEDULE EXAMPLE (CONTINUED)

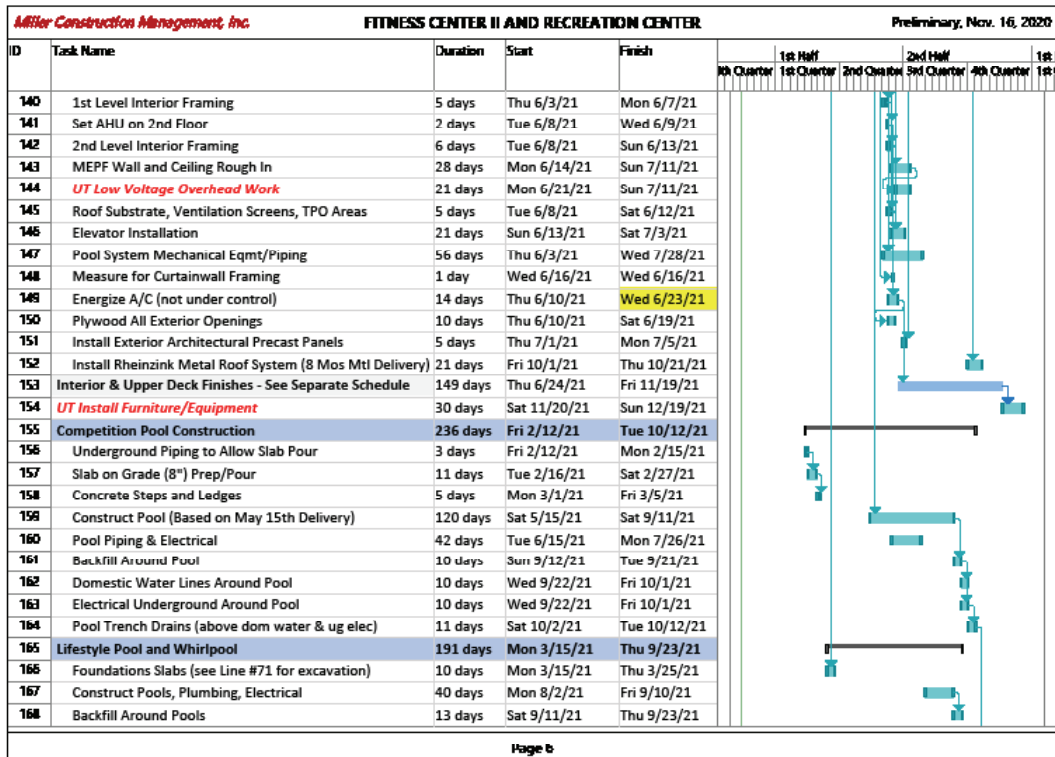
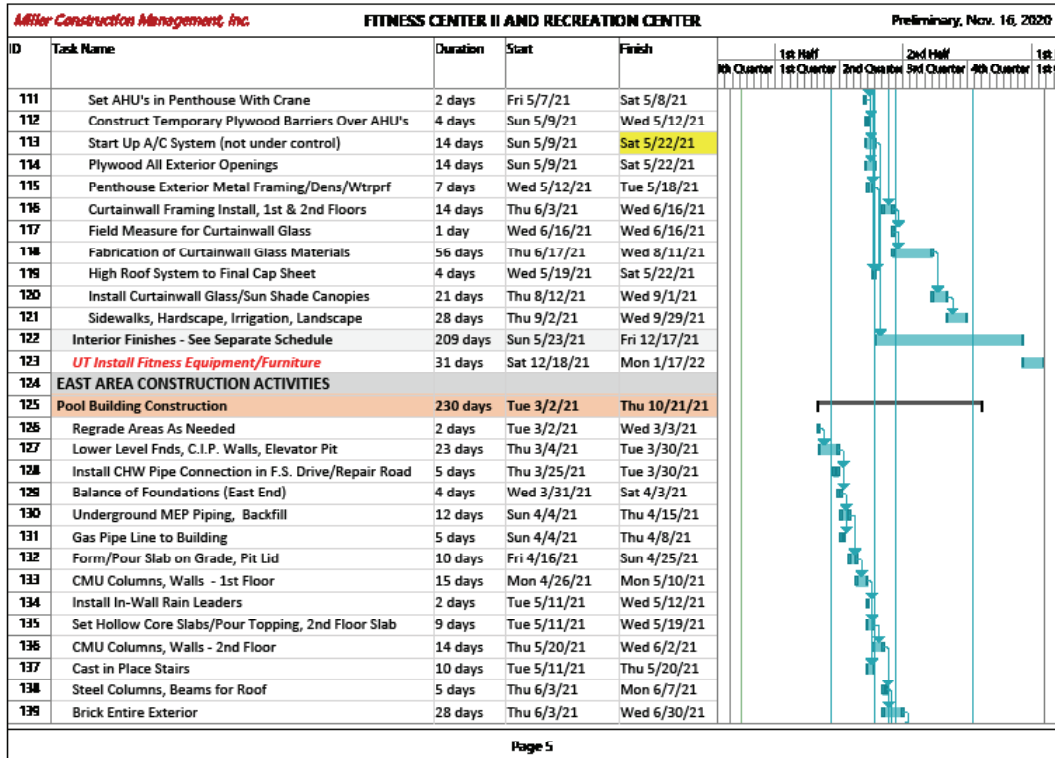
Miller Construction Management, Inc.					FITNESS CENTER II AND RECREATION CENTER										Preliminary, Nov. 16, 2020	
ID	Task Name	Duration	Start	Finish	1st Half	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	1st	2nd	3rd	4th	5th	6th	7th
57	Excavate Competition Pool (South to North), Between Pool and Pool Building Lower Levels	9 days	Mon 1/25/21	Wed 2/3/21												
58	Place Marifi Layer/Stone Bottom of "C" Pool	2 days	Wed 3/10/21	Thu 3/11/21												
59	Underground Utilities , Storm Drainage Pipe	25 days	Wed 3/10/21	Tue 4/6/21												
60	Excavate Lifestyle Pool and Whirlpool	5 days	Thu 3/4/21	Tue 3/9/21												
61	Place Marifi Layer/Stone Bottom for L & W Pools	4 days	Wed 3/10/21	Sat 3/13/21												
62	Center Sitework/Fitness Center II Building	69 days	Sat 1/23/21	Sun 4/11/21												
63	Vibro Stone Columns, Deep Foundations (Dry Installation, 2 Cranes)	4 days	Sat 1/23/21	Wed 1/27/21												
64	Storm Drainage	5 days	Wed 4/7/21	Sun 4/11/21												
65	Pool Building Area Sitework	5 days	Mon 4/12/21	Fri 4/16/21												
66	Underground Utilities, Storm Drainage Pipe	5 days	Mon 4/12/21	Fri 4/16/21												
67	Reroute Fire Lines/Testing	5 days	Mon 4/12/21	Fri 4/16/21												
68	CONSTRUCTION, VERTICAL - THREE (3) MAIN AREAS															
69	CENTER AREA CONSTRUCTION ACTIVITIES															
70	Fitness Center II Building Construction	346 days	Thu 1/28/21	Mon 1/17/22												
71	Structure	96 days	Thu 1/28/21	Wed 5/12/21												
72	Rough Grade Building Pad Out 5'-0"	1 day	Thu 1/28/21	Thu 1/28/21												
73	FC II Pile Caps/Mats	10 days	Sat 1/30/21	Wed 2/10/21												
74	FC II MEP UG Rough-Ins/Compact	13 days	Wed 2/10/21	Wed 2/24/21												
75	Form /Soil Treat/Vapor Barrier/Rebar	7 days	Thu 2/25/21	Thu 3/4/21												
76	Slab on Grade Prep/Pour	5 days	Fri 3/5/21	Wed 3/10/21												
77	Steel Columns, 1st Fir Beams, 2nd Fir Metal Deck	20 days	Thu 3/11/21	Fri 4/2/21												
78	Spray Fireproof Steel Beams/Intumescent Paint Colms	2 days	Sat 4/3/21	Sun 4/4/21												
79	2nd Floor Electrical Floor Outlets	3 days	Sat 4/3/21	Mon 4/5/21												
80	2nd Floor Slab Prep and Pour	5 days	Sat 4/3/21	Wed 4/7/21												
81	2nd Floor Main Roof Steel Beams, Metal Deck	10 days	Thu 4/8/21	Sat 4/17/21												
82	Spray Fireproof Steel Beams/Intumescent Paint Colms	2 days	Sun 4/18/21	Mon 4/19/21												

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Miller Construction Management, Inc.					FITNESS CENTER II AND RECREATION CENTER										Preliminary, Nov. 16, 2020	
ID	Task Name	Duration	Start	Finish	1st Half	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	1st	2nd	3rd	4th	5th	6th	7th
83	Penthouse Steel Columns, Portion of Beams (wait for AHU's to be set for balance)	2 days	Tue 4/20/21	Wed 4/21/21												
84	Penthouse Lightweight/Dry-In/Housekeeping Pads	15 days	Thu 4/22/21	Thu 5/6/21												
85	Complete High Roof Beams, Metal Deck	3 days	Sun 5/9/21	Tue 5/11/21												
86	Spray Fireproof Steel Beams/Intumescent Paint Colms	1 day	Wed 5/12/21	Wed 5/12/21												
87	Exterior Framing, Roof, Rough Interiors	175 days	Thu 4/8/21	Wed 9/29/21												
88	Scaffold/Net Exterior of Building	5 days	Thu 4/8/21	Mon 4/12/21												
89	1st Floor Exterior Metal Framing (Crew #1)	5 days	Sat 4/10/21	Wed 4/14/21												
90	Field Measure for 1st Fir Curtainwall Framing	1 day	Wed 4/14/21	Wed 4/14/21												
91	1st Floor Interior Framing (Crew #2)	14 days	Thu 4/8/21	Wed 4/21/21												
92	1st Floor MEP In Wall Rough (Crew #1)	14 days	Thu 4/22/21	Wed 5/5/21												
93	1st Floor MEPF Above Ceiling Rough (Crew #2)	35 days	Thu 4/22/21	Wed 5/26/21												
94	UT Low Voltage Overhead Work	20 days	Fri 5/7/21	Wed 5/26/21												
95	2nd Floor Exterior Metal Framing (Crew #1)	6 days	Thu 4/15/21	Tue 4/20/21												
96	Field Measure for 2nd Fir Curtainwall Framing	1 day	Wed 4/21/21	Wed 4/21/21												
97	2nd Floor Interior Framing (Crew #2)	14 days	Thu 4/22/21	Wed 5/5/21												
98	2nd Floor MEP In Wall Rough (Crew #1)	14 days	Thu 5/6/21	Wed 5/19/21												
99	2nd Floor MEPF Above Ceiling Rough (Crew #2)	21 days	Thu 5/6/21	Wed 5/26/21												
100	Scaffold/Net Exterior of Building	5 days	Thu 4/22/21	Mon 4/26/21												
101	1st Floor Exterior Densglas/Waterproofing	7 days	Thu 4/15/21	Wed 4/21/21												
102	2nd Floor Exterior Densglas/Waterproofing	7 days	Wed 4/21/21	Tue 4/27/21												
103	1st Floor Exterior Brick/CMU Kneewalls	21 days	Thu 4/22/21	Wed 5/12/21												
104	1st Floor Exterior Egyptian Stone	7 days	Thu 5/6/21	Wed 5/12/21												
105	2nd Floor Brick	21 days	Wed 4/28/21	Tue 5/18/21												
106	Parapet Wood, Framing, Dens, Waterproof	14 days	Sun 4/18/21	Sat 5/1/21												
107	Parapet Brick	5 days	Sun 5/2/21	Thu 5/6/21												
108	Main Roof System to Cap Sheet/Plywood Protect	14 days	Sun 5/2/21	Sat 5/15/21												
109	Install Exterior Architectural Precast Panels (Crew #1)	14 days	Fri 5/7/21	Thu 5/20/21												
110	Parapet Precast Architectural Cap (Crew #2)	7 days	Fri 5/7/21	Thu 5/13/21												

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PHASED SCHEDULE EXAMPLE (CONTINUED)



PHASED SCHEDULE EXAMPLE (CONTINUED)

Miller Construction Management, Inc. FITNESS CENTER II AND RECREATION CENTER					Preliminary, Nov. 16, 2020									
ID	Task Name	Duration	Start	Finish	3rd Quarter	1st Half	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	1st	2nd	3rd	4th
169	Shower Canopy Structure	18 days	Wed 10/13/21	Sat 10/30/21										
170	Foundations	5 days	Wed 10/13/21	Sun 10/17/21										
171	Plumbing Rough In	5 days	Mon 10/18/21	Fri 10/22/21										
172	Prefabricated Trellis Unit Installation	5 days	Sat 10/23/21	Wed 10/27/21										
173	Plumbing Trim Out	3 days	Thu 10/28/21	Sat 10/30/21										
174	Pool Area Site Features	66 days	Wed 10/13/21	Fri 12/17/21										
175	Regrade Site Around Pools for Hard Tile Subbase	3 days	Wed 10/13/21	Fri 10/15/21										
176	Hard Tile Subbase Installation	14 days	Sat 10/16/21	Fri 10/29/21										
177	Paver Hard Tiles Installation	28 days	Sat 10/30/21	Fri 11/26/21										
178	Logo Brick Entry Feature, Fnds, Brick, Precast	21 days	Sat 10/16/21	Fri 11/5/21										
179	Brick Fence Pillars	14 days	Sat 10/30/21	Fri 11/12/21										
180	Aluminum Fencing	14 days	Sat 11/13/21	Fri 11/26/21										
181	Irrigation, Hardscape, Landscape	21 days	Sat 11/27/21	Fri 12/17/21										
182	WEST AREA CONSTRUCTION ACTIVITIES													
183	Volleyball and Basketball Courts	253 days	Sat 4/17/21	Sat 12/25/21										
184	Demo Existing Volleyball Courts	3 days	Sat 4/17/21	Mon 4/19/21										
185	Rough Grade Area	2 days	Sun 4/18/21	Mon 4/19/21										
186	Utilize Area for Staging/Laydown Materials	120 days	Tue 4/20/21	Tue 8/17/21										
187	Regrade Areas As Needed	2 days	Wed 8/18/21	Thu 8/19/21										
188	Bike Barn (BB) & Bleachers Bldg (BB) Foundations/Slab	11 days	Fri 8/20/21	Mon 8/30/21										
189	UG Electrical/Plumbing	11 days	Tue 8/31/21	Fri 9/10/21										
190	BB/BB Steel Structures	10 days	Tue 8/31/21	Thu 9/9/21										
191	Cast in Place Bleacher Seats/Brick Veneer	19 days	Fri 9/10/21	Tue 9/28/21										
192	Roofs	21 days	Wed 9/29/21	Tue 10/19/21										
193	Brick, Stucco, Composite Wood Ceilings	14 days	Wed 10/20/21	Tue 11/2/21										
194	Rheinzink Metal Roof System	10 days	Wed 11/3/21	Fri 11/12/21										
195	Excavate for Courts	4 days	Wed 10/20/21	Sat 10/23/21										
196	Sidewalks	10 days	Sun 10/24/21	Tue 11/2/21										
197	Overhead Site Lighting	21 days	Sun 10/24/21	Sat 11/13/21										

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Miller Construction Management, Inc. FITNESS CENTER II AND RECREATION CENTER					Preliminary, Nov. 16, 2020									
ID	Task Name	Duration	Start	Finish	3rd Quarter	1st Half	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	1st	2nd	3rd	4th
198	Volleyball and Basketball Court Installation	28 days	Sun 10/24/21	Sat 11/20/21										
199	Brick Fence Pillars	14 days	Sun 11/21/21	Sat 12/4/21										
200	Aluminum Fencing	10 days	Sun 11/21/21	Tue 11/30/21										
201	Irrigation/Hardscape/Landscape	21 days	Sun 11/21/21	Sat 12/11/21										
202	UT Install Equipment	14 days	Sun 12/12/21	Sat 12/25/21										
203	OVERALL PROJECT COMPLETION CELEBRATION													

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Miller Construction Management, Inc, has remained a Polk County Entity for over 22 years.



Department of State / Division of Corporations / Search Records / Detail By Document Number /

Previous On List Next On List Return to List Entity Name Search Search

Events Name History

Detail by Entity Name

Florida Profit Corporation
MILLER CONSTRUCTION MANAGEMENT, INC.

Filing Information

Document Number	P02000012949
FE/EIN Number	71-0867456
Date Filed	01/30/2002
State	FL
Status	ACTIVE
Last Event	NAME CHANGE AMENDMENT
Event Date Filed	02/13/2002
Event Effective Date	NONE

Principal Address

502 N. MASSACHUSETTS AVENUE
LAKELAND, FL 33801

Changed: 05/26/2007

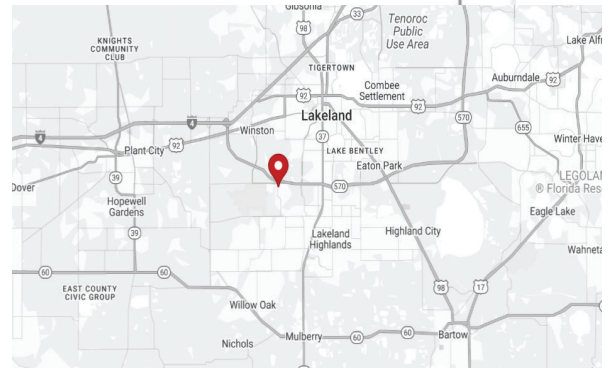
Mailing Address

502 N. MASSACHUSETTS AVENUE
LAKELAND, FL 33801

Changed: 03/18/2009

Registered Agent Name & Address

MILLER, COREY J
502 N. MASSACHUSETTS AVE.
LAKELAND, FL 33801



Miller Construction Management, Inc., has held its headquarters in Lakeland, FL,

POLK COUNTY LOCAL BUSINESS TAX RECEIPT

ACCOUNT NO. 48213

CLASS: B+

EXPIRES:

09/30/2025

OWNER NAME	LOCATION
COREY J MILLER	3970 PIPKIN RD S LAKELAND

BUSINESS NAME AND MAILING ADDRESS

MILLER CONSTRUCTION MANAGEMENT INC
MILLER CONSTRUCTION MANAGEMENT INC
3970 PIPKIN RD S
LAKELAND, FL 33811

CODE ACTIVITY TYPE

230150 CONTRACTOR GENERAL
PROFESSIONAL LICENSE (IF APPLICABLE)
-

OFFICE OF JOE G. TEDDER, CFC * TAX COLLECTOR

THIS POLK COUNTY LOCAL BUSINESS TAX RECEIPT MUST BE CONSPICUOUSLY
DISPLAYED AT THE BUSINESS LOCATION

PAID - 2548864 08/13/2024 HSP

TP 57.75

MILLER CONSTRUCTION MANAGEMENT INC

POLK COUNTY LOCAL BUSINESS TAX RECEIPT

CERTIFIED WOMAN OR MINORITY BUSINESS ENTERPRISE

Miller Construction Management, Inc., is not a Certified Woman or Minority Business Enterprise, however, we will meet Polk County's participation goal through our Tier 1 and Tier 2 subcontractors.

Attracting local quality trade contractors and subcontractors to this project is of critical importance to both the competitive outcome of the project, as well as its overall success.

MILLER CONSTRUCTION'S W/MBE POLICY

Responsibility

The Project Manager representing MCM is recognized as the Program Liaison. This individual serves as the focal point of the program to insure the following:

- The Minority/Women/Section 3 Business Enterprise Program is clearly defined and represents the Project's requirements
- The appropriate staff and effort is dedicated to the program
- The overall program is properly implemented
- The appropriate parties are periodically informed and updated of the program status
- Develop small package scope of work to maximize participation

Definition of M/W/Section 3 Business Enterprises Goal

The goal for the Minority/Women/Section 3 Business Enterprises is to obtain the maximum participation of minority and women owned business participation. It is a program to obtain this participation without incurring any additional cost or additional time.

Miller Construction Management, Inc.

MCM shall appoint its Project Manager to perform the actual implementation of the program. Duties as follows:

- Coordinate and report to appropriate individuals concerning required actions and needs
- Maintain accurate records and documentation
- Assist in recruiting Minority/Women/Section 3 Business Enterprises participants
- Evaluate qualifications of proposed Minority/Women/Section 3 Business Enterprises participants
- Evaluate Minority/Women/Section 3 proposals
- Monitor and report progress of Minority/Women/Section 3 programs

Recruiting Minority/Women/Section 3 Business Enterprise Participation

- MCM will compile a master list of Minority/Women/Section 3 Business Enterprise subcontractors and vendors which may be qualified and interested in performing work on the project. MCM will maintain this list throughout the project, updating it with additional names and information as required
- MCM will encourage Minority/Women/Section 3 Business Enterprise participants to recruit other participants
- MCM will direct recruitment efforts, both oral and written, to selected organizations, which may provide information related to increasing Minority/Women/Section 3 Business Enterprise participation.
- Bidders who are not Minority/Women/Section 3 participants will be advised of the goals.

Monitoring and Reporting

- Each subcontractor and vendor will be required to submit a summary with each Request for Payment, which reflects their progress in meeting their Minority/Women/Section 3 Business Enterprise commitments.
- A periodic report Minority/Women/Section 3 Business Enterprise report will be issued by MCM and will include the following:
 1. Current status of projected versus committed participation
 2. Current status of the Minority/Women/Section 3 Business Enterprise work performed to date
 3. Program summary, which includes any negative trends or problems

**Survey Questionnaire for City of Plant City
For Construction Manager At Risk**

To: Fiorella Hall City of Lakeland
(Name of Person completing survey) (Name of Client Company/Firm)

Phone Number: 863-834-2342

Email: fiorella.hall@lakelandgov.net

Subject: Past Performance Survey of:

Lakeland Police Department Headquarters Renovation
(Project Name)

Contractor's Name: Millere Construction Management, Inc.
(Name of the firm being surveyed)

Cost of Services: \$1,086,580.28 Date Complete: 2019

Rate each of the criteria on a scale of 1 to 10, with 10 representing that you were very satisfied (and would hire the company) and 1 representing that you were very unsatisfied (and would never hire the company again). Please rate each of the criteria to the best of your knowledge. If you do not have sufficient knowledge of past performance in a particular area, leave it blank.

NO	CRITERIA	UNIT	SCORE
1	Ability to manage cost	(1-10)	9
2	Ability to maintain project schedule (complete on-time/early)	(1-10)	10
3	Quality of workmanship	(1-10)	10
4	Professionalism and ability to manage	(1-10)	10
5	Closeout process	(1-10)	10
6	Ability to communicate with Client's staff	(1-10)	10
7	Ability to resolve issues promptly	(1-10)	10
8	Ability to follow protocol	(1-10)	10
9	Ability to maintain proper documentation	(1-10)	10
10	Appropriate application of technology	(1-10)	9
11	Overall Client satisfaction and comfort level in hiring	(1-10)	10
13	Ability to offer solid recommendations	(1-10)	10
13	Ability to facilitate consensus and commitment to the plan of actions among staff	(1-10)	10

Fiorella Hall
Printed Name of Evaluator

[Signature]
Signature of Evaluator

Survey Questionnaire – Polk County

RFP 20-479, CMAR - Northeastern Regional Park Baseball Complex Expansion (NERP)

To: Fiorella Hall
(Name of Person completing survey)

City of Lakeland
(Name of Client Company/Contractor)

Phone Number: 863-834-2342

Email: fiorella.hall@lakelandgov.net

Subject: Past Performance Survey of:

RP Funding Center

(Project Name)

Consultant Name: Miller Construction Management, Inc.
(Name of Contractor being surveyed)

Cost of Services: \$14,000,000.00

Date Complete: December 2018

Rate each of the criteria on a scale of 1 to 10, with 10 representing that you were very satisfied (and would hire the Contractor/individual again) and 1 representing that you were very unsatisfied (and would never hire the Contractor/individual again). Please rate each of the criteria to the best of your knowledge. If you do not have sufficient knowledge of past performance in a particular area, leave it blank.

Similar Work Project Name: RP Funding Center

Date Completed: December 2018

NO	CRITERIA	UNIT	SCORE
1	Ability to manage cost	(1-10)	9
2	Ability to maintain project schedule (complete on-time/early)	(1-10)	9
3	Quality of workmanship	(1-10)	10
4	Professionalism and ability to manage	(1-10)	10
5	Close out process	(1-10)	10
6	Ability to communicate with Client's staff	(1-10)	10
7	Ability to resolve issues promptly	(1-10)	10
8	Ability to follow protocol	(1-10)	10
9	Ability to maintain proper documentation	(1-10)	10
10	Appropriate application of technology	(1-10)	10
11	Overall Client satisfaction and comfort level in hiring	(1-10)	10
12	Ability to offer solid recommendations	(1-10)	10
13	Ability to facilitate consensus and commitment to the plan of action among staff	(1-10)	10

Fiorella Hall
Printed Name of Evaluator

[Signature]
Signature of Evaluator

Survey Questionnaire – Polk County

To: John White Florida Polytechnic University
 (Name of Person completing survey) (Name of Client Company/Contractor)

Phone Number: 863-874-8595

Email: jcwhite@floridapoly.edu

Subject: Past Performance Survey of:
Florida Polytechnic University Recreation and Aquatics Center
 (Project Name)

Consultant Name: Miller Construction Management, Inc.
 (Name of Contractor being surveyed)

Cost of Services: \$2,240,719.00 Date Complete: 2/2/2018

Rate each of the criteria on a scale of 1 to 10, with 10 representing that you were very satisfied (and would hire the Contractor/individual again) and 1 representing that you were very unsatisfied (and would never hire the Contractor/individual again). Please rate each of the criteria to the best of your knowledge. If you do not have sufficient knowledge of past performance in a particular area, leave it blank.

Similar Work Project Name: Recreation Building Date Completed: 2/2/18

NO	CRITERIA	UNIT	SCORE
1	Ability to manage cost	(1-10)	9
2	Ability to maintain project schedule (complete on-time/early)	(1-10)	8
3	Quality of workmanship	(1-10)	9
4	Professionalism and ability to manage	(1-10)	8
5	Close out process	(1-10)	7
6	Ability to communicate with Client's staff	(1-10)	10
7	Ability to resolve issues promptly	(1-10)	9
8	Ability to follow protocol	(1-10)	8
9	Ability to maintain proper documentation	(1-10)	8
10	Appropriate application of technology	(1-10)	9
11	Overall Client satisfaction and comfort level in hiring	(1-10)	8
12	Ability to offer solid recommendations	(1-10)	9
13	Ability to facilitate consensus and commitment to the plan of action among staff	(1-10)	8

John C. White
 Printed Name of Evaluator

John C. White
 Signature of Evaluator

Digitally signed by John C. White
 DN: cn=John C. White, ou=Florida Polytechnic University,
 ou=Facilities & Safety Services,
 email=jcwhite@floridapoly.edu, c=US
 Date: 2019.02.25 09:51:51 -0400

Survey Questionnaire – Polk County

To: Page Godwin Tampa Maid Foods
(Name of Person completing survey) (Name of Client Company/Contractor)

Phone Number: 863-899-1815

Email: pgodwin@tampamaid.com

Subject: Past Performance Survey of:
Tampa Maid Foods Innovation Center Expansion

(Project Name)
 Consultant Name: Miller Construction Management, Inc.

(Name of Contractor being surveyed)
 Cost of Services: \$3,701,290.66 Date Complete: September 2019

Rate each of the criteria on a scale of 1 to 10, with 10 representing that you were very satisfied (and would hire the Contractor/individual again) and 1 representing that you were very unsatisfied (and would never hire the Contractor/individual again). Please rate each of the criteria to the best of your knowledge. If you do not have sufficient knowledge of past performance in a particular area, leave it blank.

Similar Work Project Name: _____ Date Completed: 26 Mar 2019

NO	CRITERIA	UNIT	SCORE
1	Ability to manage cost	(1-10)	10
2	Ability to maintain project schedule (complete on-time/early)	(1-10)	10
3	Quality of workmanship	(1-10)	10
4	Professionalism and ability to manage	(1-10)	10
5	Close out process	(1-10)	
6	Ability to communicate with Client's staff	(1-10)	10
7	Ability to resolve issues promptly	(1-10)	10
8	Ability to follow protocol	(1-10)	10
9	Ability to maintain proper documentation	(1-10)	10
10	Appropriate application of technology	(1-10)	10
11	Overall Client satisfaction and comfort level in hiring	(1-10)	10
12	Ability to offer solid recommendations	(1-10)	10
13	Ability to facilitate consensus and commitment to the plan of action among staff	(1-10)	10

Page Godwin
 Printed Name of Evaluator


 Signature of Evaluator

AFFIDAVIT CERTIFICATION IMMIGRATION LAWS

SOLICITATION NO.: RFP 25-544, Construction Manager at Risk Continuing Services

POLK COUNTY WILL NOT INTENTIONALLY AWARD COUNTY CONTRACTS TO ANY CONSULTANT WHO KNOWINGLY EMPLOYS UNAUTHORIZED ALIEN WORKERS, CONSTITUTING A VIOLATION OF THE EMPLOYMENT PROVISIONS CONTAINED IN 8 U.S.C. SECTION 1324 a(e) {SECTION 274A(e) OF THE IMMIGRATION AND NATIONALITY ACT ("INA").

POLK COUNTY MAY CONSIDER THE EMPLOYMENT BY ANY CONSULTANT OF UNAUTHORIZED ALIENS A VIOLATION OF SECTION 274A(e) OF THE INA. SUCH VIOLATION BY THE RECIPIENT OF THE EMPLOYMENT PROVISIONS CONTAINED IN SECTION 274A(e) OF THE INA SHALL BE GROUNDS FOR UNILATERAL CANCELLATION OF THE CONTRACT BY POLK COUNTY.

BIDDER ATTESTS THAT THEY ARE FULLY COMPLIANT WITH ALL APPLICABLE IMMIGRATION LAWS (SPECIFICALLY TO THE 1986 IMMIGRATION ACT AND SUBSEQUENT AMENDMENTS).

Company Name: Miller Construction Management, LLC

Signature: _____

Title: COO

Date: 8/13/25

State of: Florida

County of: Polk

The foregoing instrument was acknowledged before me by means of ☒ physical presence or ☐ online notarization, this 13 day of August, 2025, by Corey Miller (name) as COO (title of officer) of Miller Construction Management, LLC (entity name), on behalf of the company, who ☒ is personally known to me or ☐ has produced _____ as identification.

Notary Public Signature: _____

Printed Name of Notary Public: Laura Ramos

Notary Commission Number and Expiration: 5/2/29

(AFFIX NOTARY SEAL)



EMPLOYMENT ELIGIBILITY VERIFICATION (E-VERIFY) CERTIFICATION

(Florida Statutes, Section 448.095)

PROJECT NAME: 25-544, Construction Manager at Risk Continuing Services

The undersigned, as an authorized officer of the contractor identified below (the "**Contractor**"), having full knowledge of the statements contained herein, hereby certifies to Polk County, a political subdivision of the State of Florida (the "**County**"), by and on behalf of the Contractor in accordance with the requirements of Section 448.095, Florida Statutes, as related to the contract entered into by and between the Contractor and the County on or about the date hereof, whereby the Contractor will provide labor, supplies, or services to the County in exchange for salary, wages, or other remuneration (the "**Contract**"), as follows:

1. Unless otherwise defined herein, terms used in this Certification which are defined in Section 448.095, Florida Statutes, as may be amended from time to time, shall have the meaning ascribed in said statute.

2. Pursuant to Section 448.095(5), Florida Statutes, the Contractor, and any subcontractor under the Contract, must register with and use the E-Verify system to verify the work authorization status of all new employees of the Contractor or subcontractor. The Contractor acknowledges and agrees that (i) the County and the Contractor may not enter into the Contract, and the Contractor may not enter into any subcontracts thereunder, unless each party to the Contract, and each party to any subcontracts thereunder, registers with and uses the E-Verify system; and (ii) use of the U.S. Department of Homeland Security's E-Verify System and compliance with all other terms of this Certification and Section 448.095, Fla. Stat., is an express condition of the Contract, and the County may treat a failure to comply as a material breach of the Contract.

3. By entering into the Contract, the Contractor becomes obligated to comply with the provisions of Section 448.095, Fla. Stat., "Employment Eligibility," as amended from time to time. This includes but is not limited to utilization of the E-Verify System to verify the work authorization status of all newly hired employees, and requiring all subcontractors to provide an affidavit attesting that the subcontractor does not employ, contract with, or subcontract with, an unauthorized alien. The Contractor shall maintain a copy of such affidavit for the duration of the Contract. Failure to comply will lead to termination of the Contract, or if a subcontractor knowingly violates the statute or Section 448.09(1), Fla. Stat., the subcontract must be terminated immediately. If the Contract is terminated pursuant to Section 448.095, Fla. Stat., such termination is not a breach of contract and may not be considered as such. Any challenge to termination under this provision must be filed in the Tenth Judicial Circuit Court of Florida no later than 20 calendar days after the date of termination. If the Contract is terminated for a violation of Section 448.095, Fla. Stat., by the Contractor, the Contractor may not be awarded a public contract for a period of 1 year after the date of termination. The Contractor shall be liable for any additional costs incurred by the County as a result of the termination of the Contract. Nothing in this Certification shall be construed to allow intentional discrimination of any class protected by law.

Executed this 12 day of August, 2025**ATTEST:****CONTRACTOR:**

By: _____

PRINTED NAME: Corey J. MillerIts: COO

By: _____

PRINTED NAME: _____

Its: _____

July 24, 2025

POLK COUNTY, A POLITICAL SUBDIVISION OF THE STATE OF FLORIDA

ADDENDUM #1

RFP 25-544, Construction Manager at Risk (CMAR) Continuing Services

This addendum is issued to clarify, add to, revise and/or delete items of the RFP Documents for this work. This Addendum is a part of the RFP Documents and acknowledgment of its receipt should be noted on the Addendum.

Contained within this addendum: Questions/answers and documents uploaded to FTP Site.

To obtain a copy of requested documents please go the following FTP site: <https://ftp3.polk-county.net>, you will be prompted for a User ID and Password. The User ID is *procurevender* and the password is *solicitation*. After you have logged in to the FTP site, double click on the file folder "**RFP 25-544, RFP Attachments**", select "Open" or "Save As" to download the proposal documents. If you need assistance accessing this website due to ADA or any other reason, please email Tabatha Shirah at tabathashirah@polk-county.net.

Tabatha Shirah

Tabatha Shirah

Procurement Analyst

Procurement Division

This Addendum sheet should be signed and returned with your submittal. This is the only acknowledgment required.

Signature: 
Printed Name: Corey J. Miller
Title: COO
Company: Miller Construction Management LLC

July 24, 2025

POLK COUNTY, A POLITICAL SUBDIVISION OF THE STATE OF FLORIDA
ADDENDUM #2

RFP 25-544, Construction Manager at Risk (CMAR) Continuing Services

This addendum is issued to clarify, add to, revise and/or delete items of the RFP Documents for this work. This Addendum is a part of the RFP Documents and acknowledgment of its receipt should be noted on the Addendum.

Contained within this addendum: Questions and answers.

Tabatha Shirah

Tabatha Shirah
Procurement Analyst
Procurement Division

This Addendum sheet should be signed and returned with your submittal. This is the only acknowledgment required.

Signature: 
Printed Name: Corey J. Miller
Title: COO
Company: Miller Construction Management LLC

RFP REGISTRATION

You MUST register using this form in order to receive notice of any addenda to these documents. Please fax the completed form to the Polk County Procurement Division as soon as possible. It is the vendor's responsibility to verify if addenda have been issued.

RFP Number: 25-544

RFP Title: Construction Manager at Risk Continuing Services

This form is for RFP registration. Please scroll down for additional information.

This form is for bid registration only. Please scroll down for additional information.

Carefully complete this form and return it to the Procurement Division via e-mail to procurement@polk-county.net. You must submit one form for each solicitation that you are registering for.

Company Name: Miller Construction Management LLC

Contact Name: Corey J. Miller

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